



WORLD LEADERSHIP ALLIANCE
CLUB DE MADRID

**Societies
that
Work**

QUA...
principle...
EXPERIENCE...
DEPUTY MANAGER
SERVICES
QUALIFICATION:
MANAGERIAL
QUALIFICATION
EXPERIENCE
FIELD ENGINEERS
QUALIFICATION:
TEACH
QUALIFI

Jobs for inclusive growth

A call to the G-20

WLA-Club de Madrid 2013 Annual Conference

Coolum Beach, Australia | 7-8 December



Click on the circles to navigate
through the document

page
3

the conference

pages
4-5

welcome letters

pages
6-7

the program

pages
8-9

logistics letter

pages
10-23

the participants

10-15

club de madrid
members

17-22

speakers & facilitators

16

club de madrid

23

other guests

pages
24-25

club de madrid 2013 highlights

page
26

about



Background. Around the world we are witnessing increased social tensions related to a dearth of jobs in the midst of a systemic economic crisis and frustrated socio-economic expectations. In some regions, lack of growth has led to mindboggling unemployment levels, whilst in others, the distribution of income, the quality of available jobs or the prevalence of informality in the labor market has become a very heavy shackle for the attainment of healthy, functional, cohesive societies.

Given the critical importance of a well-functioning labor market for sustained growth and the stability of democracy, Members have agreed to centre this year's Club de Madrid Annual Conference on this topic – 'Societies that Work: Jobs for Inclusive Growth. A Call to the G20'.

Club de Madrid believes this is an ideal moment to act on the future of jobs and society and what this entails for democracy. Governments, multilateral organizations and civil society are all struggling to address this major challenge of unemployment and social unrest and it is no news that policy makers must find coordinated answers.

This is particularly relevant to the post-2015 scenario and the G-20 agenda. During the Conference we will seek to share best practices and identify strategies that can serve to tackle the structural problems present, in different shapes and forms, in societies worldwide, by addressing the improvements needed in policies and institutions to ensure economic growth, "decent jobs" and greater prosperity for all.

This analysis and call to action will count on the experience and independent views of many Club de Madrid Members – all democratic, former political leaders from around the world – and the expertise of specialists in the field representatives from governments, multilaterals, business, academia and civil society.

Conference objective:

- Identify measures to increase employment for sustainable growth including legislation and incentives as well as sectors with potential for job creation.
- Contribute to the coordination of stakeholders around a set of priorities and actions.

Expected results:

- Identify best practices and policy recommendations to promote employment.
- Share and disseminate best practices and strategic recommendations amongst main actors. The conclusions will be officially presented to the Australian G-20 Presidency.

Expected deliverables:

- A policy brief highlighting concrete recommendations identified during the conference.
- Identify possible "Commitments to Action" that Club de Madrid and partners may work on throughout 2014 taking forward the proposals of the Conference.



Join the debate!
#cdmWork





Dear Participant;

Welcome to this our XII Annual Conference, "Societies that Work: Jobs for Inclusive Growth. A Call to the G-20", during which together with policymakers, practitioners and scholars from around the world, we will be focusing on what is today widely recognized as one of the major global challenges of our times – unemployment.

The 91 Members of the Club de Madrid, all democratic former Heads of State and Government, are painfully aware that among the many pressing challenges being faced by today's leaders, the need to foster sustainable and inclusive growth through productive employment and decent work, is one of the most urgent and complex to tackle. This is why the Club de Madrid has decided to convene this discussion, at this time and in Australia, whose government has just inaugurated its term as Chair of the G20, the premier forum for its members' international economic cooperation and decision-making.

The Club de Madrid has over the years collaborated with previous G20 presidencies, acting as a political sounding board to freely discuss innovative approaches and policies within the group's multidimensional agenda. There are high expectations for Australia's performance as G20 chair, not only because of the country's capacity, but because of the gravity and sense of urgency regarding the G20's real effectiveness. Once again, the Club of Madrid and its Members want to contribute to the success of the G20 and Australia's term as its Chair, particularly as they address this most compelling topic.

The global financial crisis, coupled with globalization's drive for greater competition and increased labour flexibility, has affected every region of the world with various degrees of intensity. As the OECD has noted, the social scars of the crisis are far from being healed and numerous countries continue to struggle with high and persistent unemployment, particularly among youth. Employment is central not just to the attainment of robust macroeconomic results but, most importantly, for the "shared prosperity" that people expect as one of the 'natural' by-products of democracy.

We cannot afford to lose sight of the principles of human rights, equity and sustainability that should be front and center of all agendas. Higher levels of economic growth should facilitate more equitable income distribution but economic strife cannot put social justice at risk. In the case of youth unemployment, one of the thematic tracks of this Conference, the ILO tells us that young people are today three times more likely to be unemployed than adults. In Southeast Asia and the Pacific region this youth-to-adults ratio is over five. If we add the poor prospects for education or training to this equation, the challenge is daunting. A clear and imperative call to action must be made immediately, before yet another generation grows in complete disbelief and mistrust of the political system and the institutions that we have constructed to respond to their needs.

The resilient growth that enables societies to create more and more decent jobs must effectively integrate economic, social and environmental dimensions. Investing in increasingly 'green' industries and in the human capital needed to implement that transformation is no longer a choice but a social, political and economic imperative. Greening our economies is both business- and sustainably wise. Experts have indicated that 15-60 million additional jobs in the green sector are possible in both developed and emerging countries.

We will be discussing these and other issues during the next couple of days and are very pleased to count each and every one of you amongst us. The Club de Madrid's maxim of "Democracy that Delivers" can only be pursued with a vigorous commitment to social justice and the knowledge and leadership of our governments and our citizens. The G-20 and the United Nations, prominent agents capable of influencing global priorities and national agendas, will be called upon to act and to keep job creation and inclusive growth at the forefront of their agendas, both through the G-20's own capacity to influence the international economic agenda and through the pivotal Post 2015 Sustainable Development Goal discussions within the UN system.

As the Australian Presidency of the G-20 begins, the WLA-Club de Madrid wants to seize the opportunity to put our convening power and leadership to its best possible use and contribute our share to the difficult task at hand. On behalf of the entire organization – Members, Advisors and staff - I would also like to express our heartfelt appreciation for the support we received from Queensland Nickel, Mineralogy, the Nizami Ganjavi International Center and the ILO, that have made this gathering possible. I thank you all for joining us and wish you a fruitful and relevant Conference.

Wim Kok

President of the World Leadership Alliance-Club de Madrid

[Go back to Index](#)

Dear Participant;

Today's world is facing overwhelming challenges. Finding a way of achieving sustainable and resilient growth, capable of generating decent and inclusive jobs, is not just another challenge but a central one, with critical implications for democracy both in mature and transitional democracies. This is why the World Leadership Alliance-Club de Madrid has decided to address the issue of 'Jobs for Inclusive Growth', convinced that collaboration between experienced political and business leaders and the knowledge of scholars, practitioners and policymakers, from all corners of the globe, will be useful in finding ways of putting job creation and inclusive growth at the forefront of the international political agenda.

The recently created World Leadership Alliance will bring together seasoned political leaders from the Club de Madrid - all democratic former Presidents and Prime Ministers - and corporate leaders from the World Economic Council to address some of the world's most pressing challenges. On this occasion, they will be joining forces to discuss the challenges of unemployment from their experienced political and economic perspective and present their conclusions to the Australian G20 Presidency, thus contributing to the deliberations and actions of that premier global forum for international economic cooperation and decision-making, specifically on an issue that is at the core of our struggle for fair, equitable, prosperous, and democratic societies.

Societies can only be truly inclusive when they give every individual the opportunity to realize his or her own potential; when they allow middle classes to thrive and their youth to actively engage through education and employment and when they don't end up 'expelling' their citizens because of a lack of opportunities, poverty or life-threatening insecurity.

It is essential to act and the best practices and innovative ideas identified in this Conference will be a call to action to all of those involved in shaping the XXI century.

As Joint Secretary General of the World Leadership Alliance and President of the World Economic Council, I extend to all of you the warmest welcome to Queensland and to Australia, wishing you a fruitful Conference and a pleasant stay. As one of the more than 150 participants of the World Leadership Alliance-Club de Madrid Conference you will find in the Palmer Coolum Resort the perfect place to debate and to make your voice heard. We hope you will have the chance to enjoy the Sunshine Coast and all the great cultural and touristic opportunities that Queensland offers you.

We seek to make a positive difference in the world and to contribute to a 'Democracy that Delivers'. In this sense, we look forward to continue our collaboration with you well beyond the Conference.

Thank you very much for participating and contributing with your experience, your knowledge and your ideas to make prosperity for all an achievable goal.

Clive Palmer

Joint Secretary General of the World Leadership Alliance
President of the World Economic Council



[Go back to Index](#)

from 12:45
to 14:30

Inaugural Lunch
Mt. Coolum Room

Welcoming Words:

Wim Kok, President of the Club de Madrid, Former Prime Minister of the Netherlands (1994-2002)
Clive Palmer, Secretary General of the World Leadership Alliance and President of the World Economic Council.
Ismail Serageldin, Director of the Library of Alexandria and Co-Chair of the Board of Nizami Ganjavi International Center. Former Vice-president of the World Bank.

Keynote Speech:

Elena Zotova, Facilitator of the G20 Task Force on Employment and Head of Employment Unit at the Expert Council of the Russian G20 Presidency

from 15:00
to 16:30

Framing the Debate. 'Job Rich Growth; Lessons Learnt from Regional Perspectives'
Pavillion

Facilitator:

Stephen Pursey, Director, Department for Multilateral Cooperation International Labour Organization

Speakers:

Kofi Annan (video), Secretary General of the United Nations (1997-2007). Honorary Member, Club de Madrid
Ricardo Lagos, President of Chile (2000-2006). Member, Club de Madrid
Jenny M. Shipley, Prime Minister of New Zealand (1997-1999). Vice-president, Club de Madrid
Olusegun Obasanjo, President of Nigeria, (1976-1979; 1999-2007). Member, Club de Madrid.
Kjell Magne Bondevik, Prime Minister of Norway (1997-2000; 2001-2005). Member, Club de Madrid
Nicolas Pinaud, Deputy Head of the G20 Sherpa Unit, OECD

16:30

Coffee Break - Pavillion Foyer

from 16:45
to 18:15

Working Groups

1A – More Jobs, Less Poverty: Two Goals post 2015 - Pavillion

Facilitator:

Stefano Prato, Managing Director, Society for International Development (SID)

Speakers:

Stephen Pursey, Director, Department for Multilateral Cooperation International Labour Organization
Daniela Bas, Director of the Division of Social Policy and Development, UN-DESA
Wim Kok, Prime Minister of the Netherlands (1994-2002). President, Club de Madrid
Alejandro Toledo, President of Peru (2001-2006). Member, Club de Madrid

2A –A Focus on Youth: In Rescue of a Generation - Yandina

Facilitator:

Ismail Serageldin, Director of the Library of Alexandria and Co-Chair of the Board of Nizami Ganjavi International Center (NGIC). Former Vice-president of the World Bank

Speakers:

Sukti Dasgupta, Head of Regional Economic and Social Analysis for Asia, ILO
Aart De Geus, Chairman and CEO, Bertelsmann Stiftung
Benjamin Mkapa, President of Tanzania (1995-2005). Member, Club de Madrid
Alfred Gusenbauer, Chancellor of Austria (2007-2008). Member, Club de Madrid

3A – Employment: Contributing to Security & Peace - Yaroomba

Facilitator:

Peter Neumann, Director of the International Centre for the Study of Radicalisation & Professor of Security Studies at the Department of War Studies, King's College London. Advisor, Club de Madrid

Speakers:

Steve Killelea, Chair, The Institute for Economics and Peace/ Global Peace Index (IEP)
Abdul-Kareem Al Eryani, Prime Minister of Yemen (1980-1983; 1998-2001). Member, Club de Madrid
Chandrika Kumaratunga, President of Sri Lanka (1994-2005). Member, CdM
Boris Tadic, President of Serbia (2004-2012). Member, Club de Madrid

from 19:30
to 21:30

Official Conference Dinner offered by Clive Palmer
Village Square Pool

Master of Ceremonies:

Clive Palmer, Secretary General of the World Leadership Alliance and President of the World Economic Council.

Welcoming Words:

Vaira Vike Freiberga, President of Latvia, (1999-2007). Member, Club de Madrid. Co-chair of the Board of the Nizami Ganjavi International Center



[Go back to Index](#)

from 09:00
to 10:30

Working Groups

1B – More Jobs, Less Poverty: Two Goals post 2015 - Pavillion

Facilitator:
Stefano Prato (see 1A)
Speakers:
Guanghua Wan, Principal Economist, Asian Development Bank
Danilo Turk, President of Slovenia (2007-2012)
Cassam Uteem, President of Mauritius (1992-2002). Member, Club de Madrid

2B – A Focus on Youth: In Rescue of a Generation Yandina

Facilitator:
Ismail Serageldin (see 2A)
Speakers:
Truman Packard, Lead Economist, Human Development Sector Dept., Europe and Central Asia Region, World Bank
Ricardo Lagos, President of Chile (2000-2006). Member, Club de Madrid
Roza Otunbayeva, President of Kyrgyzstan (2010-2011). Member, CdM
Vaira Vike-Freiberga, President of Latvia (1999-2007). Member, CdM. Co-chair of the Board, Nizami Ganjavi International Center (NGIC)

3B – Employment: Contributing to Security & Peace - Yaroomba

Facilitator:
Peter Neumann (see 3A)
Speakers:
Hassan Abbas, Professor of International Security Studies, National Defense University, Washington DC
Jurgen Brauer, Professor of Economics, James M. Hull College of Business, Georgia Regents University
Sadiq Al Mahdi, Prime Minister of Sudan (1966-1967; 1986-1989). Member, CdM
Petar Stoyanov, President of Bulgaria (1997-2002). Chairman, Center for Int. Dialogue and Cooperation. Member of the Board, NGIC

10:30 **Coffee Break - Pavillion Foyer**

from 10:45
to 12:15

Plenary: Green Jobs for Sustainable Growth Pavillion

Facilitator:
Rae Kwon Chung, Director Environment and Development Division, UNESCAP
Speakers:
Christiana Figueres Olsen (video), Executive Secretary of the UN Framework Convention on Climate Change
Felipe Calderón, President of Mexico (2006-2012). Member, Club de Madrid
Alexander Likhotal, President of Green Cross International. Advisor, CdM

12:15 **Lunch - Mt. Coolum Room**

from 14:30
to 16:00

Enabling Environments for Entrepreneurs Pavillion

Facilitator:
Paul A. Laudicina, Partner and Chairman Emeritus, A.T. Kearney. Chairman, Global Business Policy Council
Speakers:
Marc Uzan, Executive Director, Reinventing Bretton-Woods Committee
Kelly Elizabeth Behrend, Director of Corporate Responsibility, Peacework Development Fund Inc.
Esko Aho, Prime Minister of Finland (1991-1995). Member, Club de Madrid
Poonam Ahluwalia, Executive Director, Youth Trade and YES Campaign

from 16:00
to 17:30

Plenary: What this all means for Democracy Pavillion

Facilitator:
Jerry Jones, Senior Vice-President, Chief Legal Officer and Assistant Secretary of Acxiom. Advisor, Club de Madrid
Speakers:
Guy Ryder (video), Director General of the ILO
Jon Clifton, Partner and Deputy Director of Gallup World Poll, Gallup
Vaira Vike-Freiberga, President of Latvia, (1999-2007). Member, CdM. Co-chair of the Board of the Nizami Ganjavi Int. Center
Benjamin Mkapa, President of Tanzania (1995-2005). Member, Club de Madrid

from 17:30
to 18:00

Wrap-up and Closing Pavillion

Keynote:
Margaret Kidd, First Assistant Secretary and Chair of the Australian G20 Employment Taskforce
Closing:
Jenny M. Shipley, Prime Minister of New Zealand (1997-1999). Vice-president, Club de Madrid

19:00 **Informal Dinner - Pavillion Room**



Go back to Index



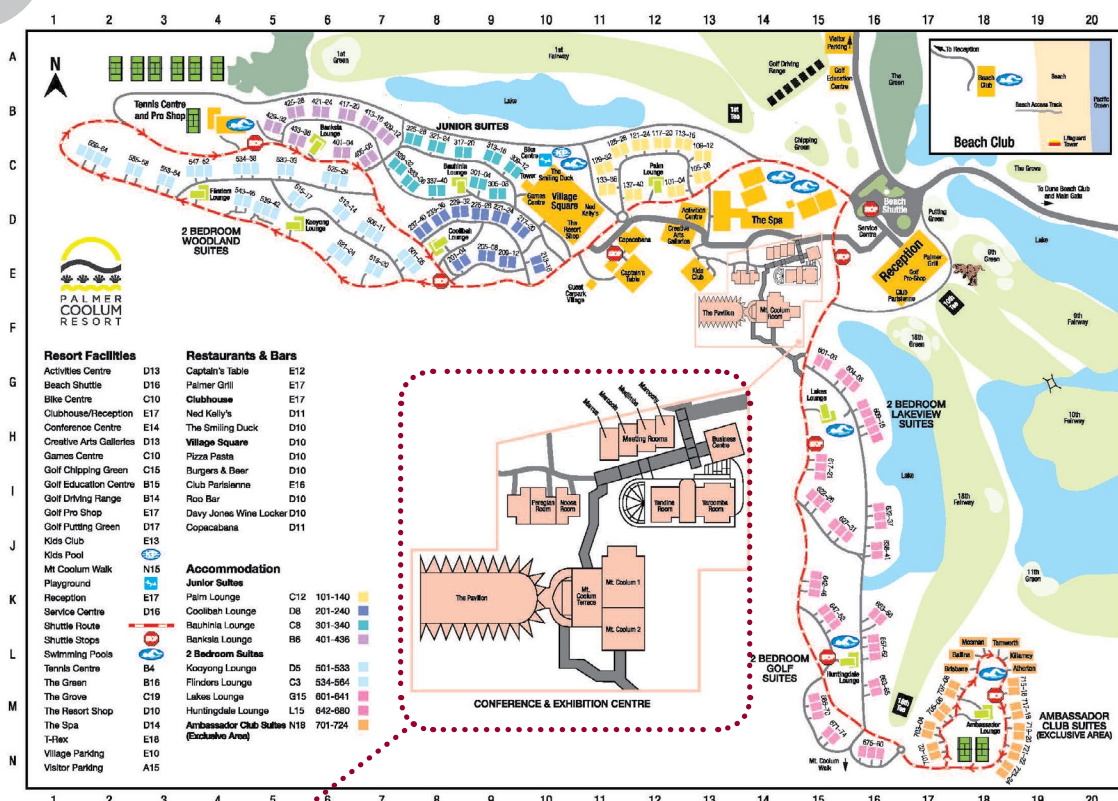
We are pleased to welcome you to the Club de Madrid's XII Annual Conference in Cooloom, Australia on December 7 and 8.

Cooloom Beach is a beachside town in the Sunshine Coast of Queensland, Australia. The town's lifestyle revolves around the beach which offers great surfing, swimming a boardwalk, and esplanade shops.

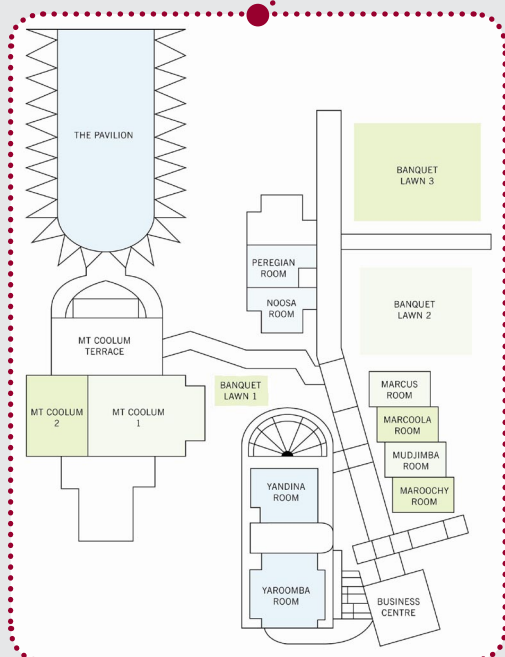
Venue

The Conference takes place at the **Palmer Cooloom Resort**

Resort Map



Conference Center Map



Internet & Twitter

There is **Wi-Fi** available during the event at the Conference Center. Follow our conference on Twitter **#cdmwork** and our official profile **@CLUBdeMADRID**

Official Language

English is the official language of the Club de Madrid Annual Conference

Dress Code

We suggest **Business Casual attire** during the conference and dinners



Go back to Index



Access

All participants will receive their accreditation upon registration at the Hotel.

Registration Dates at the Palmer Coolum Resort Reception Hall:

- 6th of December from 16:00 to 20:00 hours
 - 7th of December from 09:00 to 13:00 hours
- All participants are required to **wear their accreditation** to access the plenary sessions, breakout sessions and meals during the Conference. Should you lose your badge please let the staff know immediately.

Weather

Summer in Coolum Beach is between December and February and maximum daily temperatures average between **28.6 and 29.1°C** with overnight minimums averaging between **19.2 and 20.8°C**. Summer days are balmy, averaging around 29.1 °C in the hottest months.

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Lunches & Dinners



During the conference **all lunches and dinners** will be covered on December 7 and 8.

- Spouses are invited to all dinners
- Lunches will be covered only for participants
- Please note that Personal Assistants and security should expect to make their own lunch/dinner arrangements



Tourist Information

If you want to enjoy free leisure tours of Brisbane, we suggest the following greeters program: www.brisbanegreeters.com.au/Experiences/Interests

For other activities you can contact Sun Coast Travel:

Chris Chong

P: +61 7 5443 2588 / F: +61 7 5443 2160

A: 9 Ocean Street, PO Box 487, Maroochydore QLD 4558

E: cchong@suncoasttravel.net.au

Nearest Hospital

Nambour Public Hospital

Hospital Road

Nambour Qld 4560

Phone: +61 7 5470 6600

Taxi

Suncoast Cabs

Phone: 131008



Esko Aho
Prime Minister of Finland (1991-1995)

Esko Aho served as the President of Sitra, the Finnish National Fund for Research and Development between 2004 and 2008. He is since November 1, 2008 Executive Vice President for Corporate Relations and Responsibility at Nokia.

His political career started when he acted as the Chairman of the Youth Organization of the Centre Party from 1974 until 1979. A year later he became the Political Secretary to the Minister of Foreign Affairs. He has been a member of the Finnish Delegation to the Nordic Council (1983-1989) as well as of the Finnish Delegation to the Council of Europe (1989-1991). Mr Aho served as a Member of the Eduskunta (Finnish Parliament) for twenty years beginning in 1983. He was the Chairman of the Centre Party from 1990 until 2002, and was elected Prime Minister of Finland in 1991. As the youngest Prime Minister in Finland's history, at the age of 36, Mr. Aho responded to his country's recession by implementing strong economic reforms and bringing Finland into the European Union. After leaving office he has been a member of the Foreign Affairs Committee, as well as Chair of the Grand Committee of the Parliament of Finland (1999-2000, 2001-2003). Esko Aho became a Fellow of the Institute of Politics (IOP), at Harvard University, from 2000 until 2001. As an IOP Fellow, Mr. Aho led a weekly study group on the European Union and its political and economic implications for global relations.



Sadig Al-Mahdi
Prime Minister of Sudan (1966-1967, 1986-1989)

Al-Mahdi began his career in politics at the Ministry of Finance where he worked from 1957-1958. He left the Ministry to protest the coup d'état of 1958. In 1961 Al-Mahdi was chosen president of the Unified National Front opposition party. His leadership of the opposition contributed to the downfall of the Aboud dictatorship in 1964.

Al-Mahdi was elected president of the Umma party in November 1964, and led a campaign to promote political activity, develop political Islam, and reform the party by expanding its base and promoting democracy behavior. Despite his efforts towards a democratic government, there was another coup d'état in 1969 that led to a dictatorship referred to as the May Regime. He was soon arrested by the military government, exiled to Egypt, and detained in Sudanese prisons repeatedly until 1974. Later that year, he traveled abroad and toured Arab and African Capitals where he delivered a number of lectures. While in exile, he formed the National Democratic Front (NDF), comprised of Umma, the Democratic Unionist Party, and the Muslim Brotherhood. Through his efforts, the NDF was able to make an accord of national reconciliation in 1977 with the May Regime that mandated democratic reform. The accord had little effect, and Al-Mahdi continued his democratization efforts despite his arrest in 1983. He was released in December 1984, and led the opposition from within that drove the revolution of April 1985. He was soon elected President of Umma and won the general elections for the Prime Minister of Sudan in 1986, a position he retained until the government was overthrown in 1989. After being detained, imprisoned and tortured, Al-Mahdi went into exile to lead the opposition in 1996, but returned to Sudan in 2000. In 2002 he was elected as the Imam (religious leader) of Alansar and in 2003 he was re-elected President of Umma and signed the Cairo Declaration for peace and democratic transformation with the Sudan Peoples Liberation Movement/Army (SPLM/A) and the Democratic Unionist Party (DUP). The Khartoum Regime initially welcomed but later refused to implement the Declaration. Currently, Al-Mahdi continues his mobilization efforts to restore peace and democracy in Sudan, and to solve the dialectic between modern life and religious revival in the Muslim World.



Abdul-Kareem Al-Eryani
Prime Minister of Yemen (1980-1983, 1998-2001)

Dr. Al-Eryani has served twice as the Prime Minister of Yemen, and is a current member of the Club de Madrid. He has held numerous government posts, including serving as Minister of Development, Minister of Education before his first term as Prime Minister. In the interim between his terms, he was Chairman of The Supreme Council for Reconstruction of the Earthquake-Affected Areas in the Central Highland in Yemen, Vice Prime Minister, Minister of Foreign Affairs, and Minister of Development Planning. Dr. Al-Eryani then became Secretary General to the

General People's Congress Party (GPC), before returning to once again work as Vice Prime Minister and Minister of Foreign Affairs. It was after these posts that he was elected Prime Minister the second time. Prime Minister Al-Eryani was one of the contributors to the Arab Human Development Report 2004 and served as a political advisor to the Yemeni President. In 2007 he was elected Secretary General of the Arab Association for Democracy, a nongovernmental organization with membership from 17 Arab countries.



Kofi Annan
Secretary General of the United Nations (1997-2007)

Kofi A. Annan, Honorary Member of the Club de Madrid, was the seventh Secretary-General of the United Nations, serving two terms from 1997 to 2006, and was the first Secretary-General to rise from the ranks of United Nations staff. In 2001, Secretary-General Annan and the United Nations were jointly awarded the Nobel Peace Prize, the citation praising his leadership for "bringing new life to the organization." Since leaving the United Nations, he has continued to work for better policies to meet the needs of the poorest and most vulnerable, with a strong emphasis on Africa. Through the Kofi Annan Foundation, he remains active in mediation and

conflict resolution activities, and is a strong advocate for good governance, the rule of law and human rights. In early 2008, Mr. Annan led the African Union's Panel of Eminent African Personalities which negotiated a peaceful resolution to Kenya's political crisis following disputed elections in 2007. Mr. Annan is also Chairman of the Alliance for a Green Revolution in Africa (AGRA), the Africa Progress Panel (APP), and an active member of The Elders. He is also a Board member, Patron and Fellow of a number of organizations and universities.



Valdis Birkavs
Prime Minister of Latvia (1993-1994)

Mr. Birkavs has devoted most of his professional career to law and politics, pursuing the development of law-based state, democracy and market economy principles within Latvia and in the Baltic Sea States. He participated in the National Awakening Movement ("The Singing Revolution"), and was a leading figure during the process of renewal of democratic principles within Latvian state administration and its legal system. He was a Founding Member and, from 1988 to 1995, President of the Latvian Bar Association, the first democratic lawyers' association in the former USSR. It was on Mr. Birkavs' initiative and under his leadership that the legal foundations for Latvian independence were laid. He is co-author of the May 4, 1990 Latvian Declaration of Independence. Since 1990 Birkavs has been a Deputy in the Latvian Parliament, serving as Deputy Chairman of the Judicial Committee and Deputy Chairman of the Parliament. He is a founding member of the liberal-conservative political party Latvijas ceļš (Latvian Way), serving as Chairman since its founding. His election to the Prime Ministry in 1993 made him the first Prime Minister of Latvia following the renewal of the constitution. During his administration Dr. Birkavs reached an agreement with the Russian government concerning the withdrawal of Russian troops. He has served as Foreign Minister and Minister of Justice in seven governments. Mr. Birkavs has served as Chairman of both the Baltic States' Council of Ministers as well as the Baltic Assembly's Judicial Committee. He headed the Latvian delegation to the Baltic Assembly, and his efforts have led to the signing of the Baltic States' Free Trade Agreement and to the creation of a Baltic Council of Ministers' Secretariat. Dr. Birkavs has been both Vice President and a Member of the Liberal International since 1997.



Kjell Magne Bondevik
Prime Minister of Norway (1997-2000, 2001-2005)

Kjell Magne Bondevik is the Former Prime Minister of Norway, serving twice and leading two different coalition governments. He has been a member of Storting (Parliament of Norway) since 1973. During this time he was the Christian Democratic Party leader, as well as Minister of Church and Education in Kåre Willoch's government (1983-1986), and Minister of Foreign Affairs during the government of Jan P. Syse (1989-1990). After his mandate ended in 2005, Prime Minister Bondevik went on to found the Oslo Center for Peace and Human Rights.



Felipe Calderón
President of Mexico (2006-2012)

Felipe Calderón received his bachelor's degree in law from the Escuela Libre de Derecho in Mexico City. He went on to obtain his Master's in economics from the Instituto Tecnológico Autónomo de México (ITAM). In 2000 Mr. Calderón received a Master of Public Administration degree from the John F. Kennedy School of Government at Harvard University. Felipe Calderón entered politics in his early twenties, serving as the president of the Partido Acción Nacional (PAN) youth movement. He went on to serve in México's Federal Chamber of Deputies, and acted as the national chairman for the PAN party from 1996 to 1999. Under the presidency of Vicente Fox, Felipe Calderón was appointed as the director of the state-owned development bank, Banobras, as well as the Secretary of Energy. In 2006, Mr. Calderón was elected President of México. His presidency was marked by his decision to declare war on México's drug cartels. In the years up to his presidency, Mexican cartels had been shipping narcotics across the Americas, both north and south of Mexico. Felipe Calderón holds several titles given to him from countries ranging from Brazil to the United Kingdom. Such titles include, the Knight Grand Cross of the Order of Bath –received from Queen Elizabeth II, Knighthood of the Order of the Elephant – received from Queen Margrethe II of Denmark, and the Grand Cross with Collar from the Order of Isabel the Catholic – received from King Juan Carlos I of Spain.



Alfred Gusenbauer
Chancellor of Austria (2007-2008)

Dr. Gusenbauer has spent his whole professional life in politics, either as an employee or a parliamentary representative for his party, the Austria Social Democratic Party (SPÖ). In 1990, Chancellor Gusenbauer entered the economic policy department of the Lower Austria Chamber of Labour from 1990 to 1999, where he worked as a research fellow. He made the final jump to the federal political arena in February 1991, as he was elected, first as a member of Lower Austria's SPÖ Executive Committee and Presidium, and then in the Federal Council, in the Upper House in the Parliament. In 2000, following SPÖ's defeat in the legislative elections, and the resignation of his President, Alfred Gusenbauer was elected the new President of his party and Leader of the Opposition. In the 2006 elections, the SPÖ won a relative majority of the votes and after arduous negotiations formed a grand coalition with his rival party the ÖVP, with Alfred Gusenbauer chosen as Federal Chancellor. He served in this position from January 2007 until December 2008. Alfred Gusenbauer was the Laureate of the International Prize "Dialogue of Civilizations" in 2008 and was the first Leitner Global Fellow at the Columbia University School of International and Public Affairs in New York. Since June 2010, Dr. Gusenbauer is heading the supervisory board of Strabag, Austria's leading construction company.



[Go back to Index](#)



Osvaldo Hurtado
President of Ecuador (1981-1984)

In 1977, Osvaldo Hurtado presided the Commission in charge of drafting the Laws on Referendums, Elections and Parties which made up the legal framework that guided the democratic transition in 1979. He served as Vicepresident of Ecuador (1979-1981), President of the Republic (1981-1984) and President of the National Constituent Assembly (1997-1998) that approved the new constitution. As President he had to tackle the economic crises of Latin America in 1982 which was exacerbated in Ecuador due to the economic problems inherited from the dictatorships and the flooding caused by El Niño. By the end of his mandate

and despite the adverse political climate the policies he adopted had led to a stable economic recovery. Illiteracy was radically decreased and his government is remembered for its contribution to the strengthening of democracy through the respect for the institutions and the rule of law. In Quito he currently heads CORDES a non profit organisation that studies economic, social and political problems in Ecuador. He has written many essays and a dozen of books on politics, sociology and economics in Ecuador.



Wim Kok
Prime Minister of the Netherlands (1994-2002)

Wim Kok is the current President of the Club de Madrid.

After earning a degree from the Nijenrode Business School in 1958, he served in the military of the Netherlands. In 1961 he was appointed assistant international officer of the Netherlands Federation of Trade Unions (NVV), a socialist trade union confederation. He served as chairman of NVV and (after a merger with the catholic trade union federation NKV) of FNV from 1973 until 1985. From 1979 to 1982 he also held the position of Chairman of the European Trade Union Confederation. He was Deputy Chairman of the Socioeconomic Council (SER)

and Chairman of the employee's representatives in the Foundation of Labour. From 1985 to 1986 he was visiting lecturer at the Institute of Social Studies and advisor to the President of the European Commission.

In 1986 Wim Kok became both a member of the Lower House of Parliament and the leader of the Labour Party (PvdA). From 1986 to 1989 he was Leader of the opposition in the Dutch Parliament; in 1989 he was elected one of the deputy chairmen of the Socialist International. From 1986 to 1994 he served as Minister of Finance and Deputy Prime Minister. Mr. Kok was elected Prime Minister and Minister of General Affairs of the Netherlands in 1994 and was reelected for a second term in 1998, positions which he held until 2002.

After having stepped down as Prime Minister he served as a supervisory board member in a large number of companies such as ING Group, Royal Dutch Shell, TNT, KLM, Stork and Post NL and as member of boards of trustees of a large number of national and international not-for-profit organizations. In 2003 and 2004 Mr. Kok advised the European Council and Commission on revitalizing the European economy.



Chandrika Kumaratunga
President of Sri Lanka (1994-2005)

Chandrika Kumaratunga served two terms as President of Sri Lanka from 1994-2005. She entered mainstream politics in 1993 when she was elected Chief Minister of the Western Provincial Council. She then became Prime Minister in August 1994 after her party won the parliamentary elections. The same year, she was elected Executive President for her first term, and was re-elected in 1999. President Kumaratunga's campaign was built on good governance, ending corruption, a negotiated political solution to the ethnic crisis, and economic development for all people. For example, she was the only political leader to offer a solution to the ethnic conflict,

in the form of Devolution of Power to the Regions, although the plan was eventually blocked by Parliament. Despite being targeted for assassination by the militant separatist group the LTTE, she was able successfully promote a peace treaty between the group and the government. President Kumaratunga was also responsible for massive improvements in education, health, water supply, transportation, and energy in Sri Lanka. She is currently the Director of the South Asia Foundation and the Chair of the CBK Foundation for Democracy and Justice, which she founded in 2008.



Ricardo Lagos
President of Chile (2000-2006)

First associated with the Partido Radical (PR), Ricardo Lagos later became a member of Salvador Allende's Partido Socialista de Chile (PSCh), where, as a delegate with the rank of ambassador, he provided diplomatic services during the XXVI General Assembly of the United Nations in 1971. He also served as a delegate in the United Nations' III Conference on Commerce and Development (UNCTAD) in 1972. Following General Augusto Pinochet Ugarte's coup d'état in September of 1973, Ricardo Lagos was forced to move to Argentina

and later to the United States, where he resumed his academic activity. In 1975 he worked as a consultant for the Development Program of the United Nations (PNUD) and from 1978, the year of his return to Chile, until 1984 he became an economist for the United Nations' Regional Employment Program for Latin America and the Caribbean. In 1982 Mr. Lagos became a member of the Executive Committee of the PSCh, and from 1983 to 1984 he was President of the Alianza Demócrata (AD), a political force comprised of the majority of democratic parties opposed to General Augusto Pinochet's regime. In 1984 he headed the Comité de Izquierda pro Elecciones Libres (CIEL) and on December 15th of the same year became one of the founders of the Partido por la Democracia (PPD).

In 1992, with Patricio Aylwin as the new President of Chile, Ricardo Lagos became Minister of Education, initiating reform intended to decentralize Chile's educational system. He was later appointed Minister of Public Works by President Eduardo Frei. In this position Mr. Lagos created an innovative system of road projects involving the participation of the private sector. In March of 2000, Ricardo Lagos was elected the new President of Chile. In 2007 he was appointed Special Envoy for Climate Change by UN Secretary-General.



James R. Mancham

President of the Republic of Seychelles (1976-1977)

James R. Mancham was the founding President of the Republic of Seychelles. Barrister and Attorney-at-Law, before Supreme Court of Seychelles (1963 to 1967); Founded Seychelles Democratic Party 1964; Member of Seychelles Governing Council (1967); Leader of Majority Party (1967); Member of Seychelles Legislative Assembly from 1964 to 1970 (Three times elected); Member of the Executive Council 1964 up to Self-Government; Led Seychelles Democratic Party to the Seychelles Constitutional Conferences in London (1970 and 1976);

Pioneered International Tourism to Seychelles – was first person to disembark from a wide bodied plane in Seychelles (BOAC VC10 – 4th July 1971); First Chief Minister (1966); First Prime Minister (1976); Founding President of the Republic on 29th June, 1976; A victim of coup d'état of 5th June 1977, when in London to attend Commonwealth Heads of State Conference and to celebrate the Jubilee of Queen Elizabeth II; Lived in exile with London base from June 1977 to April 1992, when he returned to Seychelles to contribute to the country's return to multi-party democracy.

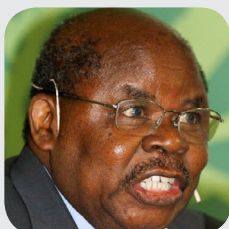


Rexhep Meidani

President of Albania (1997-2002)

Rexhep Meidani is the former President of Albania. He entered politics in the 1990s, and became chair of the Central Election Commission (CEC) in the first multiparty elections in 1991. That year, he also became a member of the Presidential Council. He became involved in civil society, serving as Chairman of the Board of the Albanian Center for Human Rights from 1994 to 1996. In 1996 he joined the Socialist Party and was elected its Secretary General, where he served until 1997. In 1997 Rexhep Meidani was elected President, serving until 2002. During his time in office, he played a crucial role in safeguarding his country's nascent democratic

institutions and facilitating its economic revival. He also played a key role in the adoption and implementation of the Stability Pact for South Eastern Europe, a measure designed to foster peace, democracy, and economic development in the Balkans. President Meidani also holds a Bachelors degree in Physics from the University of Tirana with First Class Honors (1966), a Diplôme en Etudes Approfondies in Solid State Physics from the University of Caen, France (1974), a PhD in Solid State Physics from the University of Paris XI (1976), and a PhD in Condensed Matter Physics from the University of Tirana (1984).



Benjamin Mkapa

President of Tanzania (1995-2005)

Benjamin Mkapa was elected President of Tanzania in 1995, serving two terms until stepping down in 2005. He is a current member of the Club de Madrid. President Mkapa was appointed to many government positions prior to his presidency, including High Commissioner to Nigeria, Canada, and the United States, all while serving in Parliament. His presidency was defined by his economic liberalization policy that brought investment and growth to Tanzania.

President Mkapa continues to be very active regionally and internationally. He is Chairman of the South Centre, Co-Chair of the Investment Climate Facility for Africa, and Co-Chair of the Africa Emerging Markets Forum (AEMF). Since his presidency, he has served as a member of the board of trustees of the Africa Wildlife Foundation, the Commissioner of the United Nations Commission on the Legal Empowerment of the Poor, and a member of the InterAction Council and of the Africa Forum.

In 2005, he was a member of the Panel of Eminent Persons appointed by the UNCTAD Secretary-General to review and enhance the role of UNCTAD within the United Nations reforms. In September 2010, President Mkapa was appointed by UN Secretary General Ban Ki-Moon to lead a special panel to monitor the January 2010 referendum in Southern Sudan.



[Go back to Index](#)



Olusegun Obasanjo
President of Nigeria (1997-2007)

Olusegun Obasanjo served twice as the President of Nigeria for a total of eleven years. He became the Nigerian head of state for the first time in February 1976 following the assassination of General Murtala Ramat Mohammed. Up until that time President Obasanjo was the Federal Commissioner for Work and Housing in Murtala's military government. Keeping the chain of command established by General Murtala Muhammad in place, President Obasanjo pledged to continue the programme for the restoration of civilian government and to carry forward the reforms to improve the quality of public service. Under President Obasanjo's guidance, the military government was abolished in 1978. He served as president until October 1, 1979 when he handed power to the democratically elected civilian Shehu Shagari. In doing so, President Obasanjo, became the first leader in Nigerian history to surrender power willingly. However, four years later the military seized power again, leading to the sixteen year dictatorship of Sani Abacha, in which President Obasanjo was imprisoned under suspicion of planning a coup. After the dictatorship, he decided to run for the presidency as the candidate of the People's Democratic Party. Mr. Obasanjo won the elections and was later also re-elected in 2003. He has recently been appointed Special Envoy to the Democratic Republic of Congo by UN Secretary General Ban Ki-Moon.



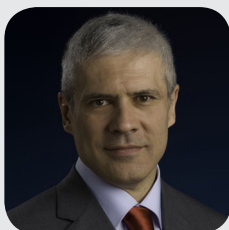
Roza Otunbayeva
President of Kyrgyzstan (2010-2011)

Roza Otunbayeva currently heads «The Initiative of Roza Otunbayeva" International Foundation. She held the role of Deputy Head of Government and Foreign Minister of the Soviet Kyrgyz Republic before being invited to the Soviet Foreign Ministry in Moscow and later working as President of the Soviet National Commission of UNESCO. After 1991, Roza Otunbayeva returned to the newly independent Kyrgyzstan to serve as Vice-Prime Minister and Foreign Minister. She was the first Kyrgyz Ambassador to the United States and Canada, and later to the United Kingdom and Northern Ireland. During 2002-2004 she worked as Deputy Head of the Special Representative of the UN Secretary General in peacekeeping mission to Georgia before returning to Kyrgyzstan to take an active role in democratic changes of the country. In 2007 she was elected to the Kyrgyz Parliament and led the opposition fraction until April 2010. As result of the 7 April Revolution Roza Otunbayeva became a Head of the Interim Government leading the transition from an authoritarian to a parliamentary democracy. She served as President of the Kyrgyz Republic from July 2010 until December 2011, providing the first peaceful transition of political power in the whole region. Roza Otunbayeva holds a PhD in Philosophy from the Moscow State University.



Jennifer Mary Shipley
Prime Minister of New Zealand (1997-1999)

Dame Jenny Shipley served as Prime Minister of New Zealand, leading both a coalition and minority government in 1997-1999. One of her greatest accomplishments during her tenure was hosting the Asia-Pacific Economic Cooperation (APEC) annual forum in Auckland in 1999, which attracted some of the world's top leaders to discuss shared trade and economic issues. Prior to her prime ministership, Dame Shipley was elected to the New Zealand Parliament representing the electorate of Ashburton (now Rakaia). She has served as Minister of Social Welfare and Women's Affairs and Minister of Health, making major reforms to the public healthcare system in New Zealand. In 1996, she was appointed Minister of State Services, Transport and State Owned Enterprises and Accident Compensation Commission. After serving as the Prime Minister, she became the Leader of the Opposition until 2001. She retired from politics in 2002 and is now Director of a number of companies in New Zealand and Asia.



Boris Tadić
President of Serbia (2004-2012)

Boris Tadić is the former President of Serbia as well as a member of the Club de Madrid. He began his career in national government in 2000 when he served as Minister of Telecommunications, and later Minister of Defense to Serbia and Montenegro. During his presidency, he led the movement for a "new Serbia", and revitalized Serbia's role internationally. Mr. Tadić encouraged the development of business within Serbia, and promoted regional trade within the Balkans, as well as improved partnerships with the United States, Russia, China, and EU member states. His presidency has brought Serbia closer to membership in the European Union. In 2008, Mr. Tadić received the Quadriga award for The Courage of Perseverance. In March of 2009, Mayor Alberto Ruiz-Gallardón of Madrid gave Mr. Tadić the Golden Keys of Madrid for his commitment to bringing Europe forward "in a positive way."



Alejandro Toledo
President of Peru (2001-2006)

Dr. Alejandro Toledo served as the President of Peru from 2001-2006, and is a current member of the Club de Madrid.

President Toledo first appeared on the international political scene in 1996 when he formed and led a wide democratic coalition in the streets of Peru against Alberto Fujimori's autocratic regime. He won the May 2001 election for President.

After his presidency, Dr. Toledo was a Distinguished Fellow in Residence at the Center for Advanced Studies and Behavioural Science at Stanford for the academic years 2006-2008 and

a Payne Distinguished Visiting Lecturer at the Freeman Spogli Institute of International Studies Center on Democracy, Development and the Rule of Law during 2007-2008. Doctor Toledo combines his scientific career with his active commitment to the Global Center for Development and Democracy, of which he is both Founder and President. The Center studies the relationship between poverty- inequality and the future of democratic governance. Earlier in his career, Dr. Toledo worked as a consultant for various international organizations, including the United Nations, the World Bank, the Inter-American Development Bank, the International Labour Organization (ILO), and the Organisation for Economic Co-operation and Development (OECD).



Cassam Uteem
President of Mauritius (1992-2002)

Mr. Cassam Uteem was president of Mauritius from 1992-2002 and is a member of the Club de Madrid. In 1976, he was elected to the Mauritian Parliament and was successively re-elected in 1982, 1983, 1987 and 1991. From 1982-1983 he served as Minister of Employment, Social Security and National Solidarity, and in 1990-91 he also held the title of Deputy-Prime Minister and Minister of Industry and Industrial Technology. During his time as Opposition Member of Parliament he occupied the post of Opposition Whip and Chairman of the Public Accounts Committee. In July 1992 Mr. Uteem was elected President of the Republic of Mauritius, and

was re-elected in 1997 for a second 5-year term. He is currently a Board Member of the International Institute for Democracy and Electoral Assistance (IDEA) in Sweden, a Member of the Haut Conseil de la Francophonie as well as the international jury for the UNESCO Prize of Education for Peace, and a Founder-Member of the Global Leadership Foundation.



Vaira Vike-Freiberga
President of Latvia
(1999-2007)

As President of the Republic of Latvia for 1999-2007, Dr. Vaira Vike-Freiberga was instrumental in achieving membership in the European Union and NATO for her country. She was named Special Envoy to the Secretary General on United Nations reform and was official candidate for UN Secretary General in 2006. She remains active in the international arena and continues to speak up in defense of liberty, equality and social justice, and for the need of Europe to acknowledge the whole of its history. In December 2007 she was named vice-chair of the

Reflection group on the long term future of the European Union (2007-2010).

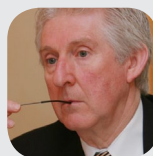
She is chair of the high-level group on Freedom and Pluralism of the Media in European Union, established by the vice-president of the European Commission (2011-2012). She is also known for her work in psycholinguistics, semiotics and analysis of the oral literature of Latvia.



Members of the Constituent Foundations



Diego Hidalgo
Founder and
Honorary President
of FRIDE



Anthony T. Jones
Vice-President and
Executive Director
of GFNA

Advisors



Jerry Jones
Senior Vice-
President, Chief
Legal Officer, and
Assistant Secretary
of Acxiom



Alexander Likhotal
President of Green
Cross International



Peter Neumann
Director of the
International Centre
for the Study of
Radicalization
and Professor of
Security Studies at
the Department of
War Studies, King's
College London

Staff



Carlos Westendorp
Secretary General of the Club de
Madrid. Former Minister of Foreign
Affairs, Government of Spain



María Elena Agüero
Deputy Secretary
General



Rubén Campos
Programme
Coordinator



Ricardo Hidalgo
Chief Financial
Officer



Susana Mañueco
Communications
Officer



Mariana Migliari
Governance
Officer



Luis Pérez
Communications
Officer



María Romero
Events Manager



Irene Sánchez
Logistics Assistant



Hassan Abbas

Professor of International Security Studies, National Defense University, Washington DC

Dr. Hassan Abbas is a Senior Advisor and Bernard Schwartz Fellow at Asia Society and Professor of International Security Studies at National Defense University's College of International Security Affairs. He is currently also a non-resident fellow at the Institute for Social Policy and Understanding. He remained a Senior Advisor at the Belfer Center for Science and International Affairs at the Kennedy School of Government, Harvard University (2009-2011), after having been a Research Fellow at the Center from 2005-2009. He was the Distinguished Quaid-i-Azam Chair Professor at Columbia University before joining CISA and has previously held fellowships

at Harvard Law School and Asia Society in New York. Hassan received his Ph.D. from the Fletcher School of Law and Diplomacy, Tufts University and an LL.M. in International Law from Nottingham University, UK, where he was a Britannia Chevening Scholar (1999). His research interests include nuclear proliferation, religious extremism in South and Central Asia, and relations between Muslims and the West. Dr. Abbas is a former Pakistani government official who served in the administrations of Prime Minister Benazir Bhutto (1995-1996) and President Pervez Musharraf (1999-2000).

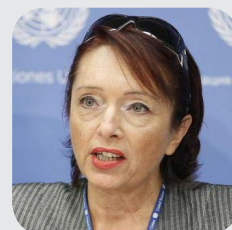


Poonam Ahluwalia

Founder and Summit Director, YES Global Campaign

Poonam Ahluwalia is the Executive Director of Youth Trade and the YES Campaign. Since 1998, she has worked with Youth Employment Summit Campaign (YES) to place the issue of youth employment on the global agenda. Ms. Ahluwalia has organized global YES Summits in Egypt 2002, Mexico 2004, Kenya 2006, Azerbaijan 2008 and Sweden 2010; as well as regional summits in India 2003, Paraguay 2005, Panama 2008 and Brazil 2010. She has produced over 120 documents on youth employment, a global knowledge resource of 1,000 effective practices,

and initiated and managed over 400 local programmes through YES Country Networks. Ms. Ahluwalia has recently founded YouthTrade, an organization that certifies mission-driven youth entrepreneurs and links them with businesses such as Whole Foods Market and Nordstrom. She was the winner of India New England Woman of the Year in 2013.



Daniela Bas

Director of the Social Policy and Development Division, UN-DESA

Daniela Bas is the current Director of Social Policy and Development Division at the UN Department of Economic and Social Affairs (UN-DESA). She had started her career as the Junior Professional Officer in the Disabled Persons Unit of the same organization, then known as the UN Center for Social Development and Humanitarian Affairs.

Between these appointments, Ms. Bas held a number of significant positions including Special Adviser on Fundamental Rights to the former Vice President of the European Commission,

the Italian representative to the European Commission on "Tourism for All, and Management Board Member of the European Union Fundamental Rights Agency in Vienna. Ms. Bas then returned to the UN and her current position as the Director of UN-DESA's Social Policy and Development Division, where her crucial work has led to the adoption of the Convention on the Rights of Persons with Disabilities by over a hundred countries.



Kelly Elizabeth Behrend

Director of Corporate Responsibility, Peacework Development Fund Inc.

Kelly Elizabeth Behrend is the Director of Corporate Responsibility of Peacework Development Fund, Inc. leading the design and development of Peacework's corporate responsibility partnerships. Responsible for a network of 20+ countries, she works with seven development disciplines: Agriculture, Business, Education, Engineering, Health, Law, and Technology. In addition, Ms. Behrend is Co-Founder in Purposeship, an organization that facilitates transparent engagement and trust-building among diverse stakeholders working toward sustainable development goals. The model of Purposeship has been developed by a team of sustainable

development experts from Europe, Latin America, the UK, and the US and will be implemented in the coming months through pilot programs with institutions in the private, public, and civic sectors.



Jurgen Brauer

Professor of Economics, James M. Hull College of Business, Georgia Regents University

Jurgen Brauer is Professor of Economics at Augusta State University's James M. Hull College of Business. A teacher of undergraduate and graduate students, globally published columnist, and public speaker, Professor Brauer has authored several books in the fields of peace and conflict research, military affairs, economic development, and economic education. He has served as consultant to the World Bank, the United Nations, NATO, the U.S. National Defense University, and to the Chief Economist, Office of the Comptroller, City of New York. From 1998 to 2005 Professor Brauer served as vice-chair of Economists for Peace and Security. Professor

Brauer co-founded The Economics of Peace and Security Journal in 2006 and co-edits it since. He holds degrees from the Free University of Berlin and the University of Notre Dame (PhD, 1989).



Rae Kwon Chung

Director of the Environment and Development Division UNESCAP

Rae Kwon Chung is the Director of the Environment and Development Division of the United Nations Economic and Social Commission for Asia and the Pacific (UNESCAP) promoting a new paradigm of "Green Growth" as a regional strategy of sustainable development.

Ambassador Chung is the chief negotiator for climate change, representing the Republic of Korea since May 2008. Since the early 1990's Ambassador Chung has been involved in international environmental negotiations for climate change, especially the Rio Earth Summit in 1992. He was a lead author of an IPCC special report on technology transfer and received

a personal copy of 2007 Nobel Peace Prize as contributor to the award-winner IPCC Nobel Peace Prize 2007. He has served as Director-General for International Economic Affairs, Ministry of Foreign Affairs and Trade of Korea. Ambassador Chung studied at Georgetown University in Washington D.C. and graduated with a master's degree in Foreign Service.



Jon Clifton

Partner and Deputy Director of Gallup World Poll, Gallup

Jon Clifton is a Partner at Gallup and Director of the Gallup Government Group. As such, he is responsible for overseeing Gallup's global government work and the Gallup World Poll, an ongoing study conducted in more than 150 countries, representing more than 98% of the world's adult population.

Jon is a nonresident Senior Fellow at Baylor University's Institute for Studies of Religion. He is a member of Gallup's Public Release Committee, the group that oversees and maintains Gallup's

public release standards for data, research, and methodology. Mr. Clifton received a bachelor's degree in political science and history from the University of Michigan and a JD in international law from the University of Nebraska.



Sukti Dasgupta

Head of Regional Economic and Social Analysis for Asia, ILO

Dr. Sukti Dasgupta is the Senior Economist and Head of the International Labor Organization's (ILO) Regional Economic and Social Analysis Unit in Bangkok, Thailand.

She had worked in the ILO's Headquarters in Geneva and the field offices in South and East Asia prior to taking up her present post. She holds a PhD in Economics from the University of Cambridge. Dr. Dasgupta has published widely in the area of employment, poverty and gender, and has extensive experience in working with lawmakers on labour market policies.



Aart de Geus

Chairman and CEO, Bertelsmann Stiftung

Aart Jan De Geus, is the current CEO and Chairman of Bertelsmann Stiftung, serving in the posts since 2011 and 2012 respectively. He is responsible for the program areas Europe, employment, and globalization as well as for the offices in Brussels and Washington, DC.

Prior to his shift to the private sector, Mr. De Geus worked as the Deputy Secretary General of the Organization for Economic Cooperation and Development (OECD), as well as the Minister of Health and Minister of Social Affairs and Employment in the Netherlands under the Balkenende administrations. He earned his law degree from Erasmus University in Rotterdam,

and later completed postgraduate work on labor law at the University of Nijmegen.



Christiana Figueres Olsen

Executive Secretary of the UN Framework Convention on Climate Change

Ms. Figueres was appointed Executive Secretary of the United Nations Framework Convention on Climate Change in 2010, and in 2013 was reappointed for a second three year term. With a long and distinguished career in climate change negotiations, she was a member of the Costa Rican climate change negotiating team 1995- 2009, a member of the Executive Board of the Clean Development Mechanism, and a Vice President of the UNFCCC Bureau. She initiated her life of public service as Minister Counselor at the Embassy of Costa Rica in Bonn, Germany in 1982. Moving to the USA, she was Director of Renewable Energy in the Americas

(REIA) and in 1995 founded the non-profit Center for Sustainable Development of the Americas (CSDA) which she directed for eight years. She designed and helped to establish national climate change programs in Guatemala, Panama, Colombia, Argentina, Ecuador, Honduras, El Salvador and the Dominican Republic, becoming a prime promoter of Latin America's active participation in the Climate Change Convention. She served as high level advisor to both governments and private companies. In 2001 she received the Hero for the Planet Award from the National Geographic Magazine. Ms. Figueres has made important contributions to the analytic literature on the design of the climate regime, and is one of the most widely published authors on the topic.



Margaret Kidd

First Assistant Secretary and Chair of the Australian G20 Employment Taskforce, Group Manager, Labour Market Strategy Group in the Department of Employment

Ms. Kidd is Group Manager of the Labour Market Strategy Group within the Department of Employment. She is responsible for a range of policy development, evaluation, research and analysis functions associated with the labour market and is the current co-chair of the G20 Taskforce on Employment with Russia.

Ms. Kidd has been with Employment since 2002 in a range of roles associated with labour market policies and programs. Prior to joining Employment, Margaret has worked in a number of other public sector organisations including the Department of Finance and Administration and the Australian Bureau of Statistics. Margaret has qualifications in pure mathematics, statistics and economics.



Steve Killelea

Chair of the Institute for Economics and Peace, and Cofounder of Global Peace Index

Steve Killelea is an accomplished entrepreneur in advanced technology and international business development. He is at the forefront of philanthropic activities focused on peace and sustainable development, founding the Institute for Economics and Peace to better understand the linkages between business, peace and economic development. He is also the founder of the Global Peace Index, the first ever tool for measuring the peacefulness of countries and identifying the drivers of peace. The Global Peace Index is now considered the world's leading benchmark for measuring the peacefulness of nations and used by

many leading organizations. Mr. Killelea also produced the documentary film "Soldiers of Peace," which has received international acclaim and won a number of awards at international film festivals. Steve currently sits on a number of Advisory Boards including those of the International Crisis Group, the Alliance for Peacebuilding and the OECD's Global Project on Measuring Progress of Societies. He is an International Trustee of the World Council of Religions for Peace.



Paul A. Laudicina

Partner and Chairman Emeritus, A.T. Kearney; Chairman, Global Business Policy Council

Paul A. Laudicina is partner, chairman emeritus of A.T. Kearney, and chairman of the firm's Global Business Policy Council (GBPC). He served as A.T. Kearney's managing partner and chairman of the board from 2006 to 2012, taking on this role after the firm regained its independence through a management buyout. During his tenure, he guided A.T. Kearney through an extraordinary turnaround, recording consistent double-digit growth and expanding its global footprint by 30 percent to include offices in nearly 40 countries.

He is also the founder and chairman of the firm's Global Business Policy Council, a forum of CEOs and thought leaders focused on assessing global strategic opportunities and risk management. He has managed many of the firm's most important institutional relationships and was named to Consulting Magazine's annual ranking of the Top 25 Most Influential Consultants in 2005 and, again, in 2007.

Before joining A.T. Kearney in 1991, Mr. Laudicina was a Vice President and Director with SRI International, the former Stanford Research Institute. He also served as Legislative Director to then U.S. Senator Joseph R. Biden, Jr. and in a strategic planning role for a major global energy company.

Mr. Laudicina is a Fellow of the International Academy of Management, member of the National Association of Corporate Directors, the Council on Foreign Relations, and the World Economic Forum Global Agenda Council: New Models of Leadership.



Truman Packard

Lead Economist, Human Development Sector Department, Europe and Central Asia Region, World Bank

Truman Packard is Lead Economist in the Human Development Economics group of the World Bank's Regional Office for Europe and Central Asia. Trained as a labor economist, he has focused his work primarily on the impact of social insurance on household labor supply decisions, saving behavior and risk management. Dr. Packard has worked for World Bank programs in Latin America and the Caribbean, East Asia and the Pacific, and in Central

and Eastern Europe since 1997. He served as co-deputy director for the World Development Report 2009 "Reshaping Economic Geography" leading the analysis of labor migration. Truman holds a Ph.D. in Economics from the University of Oxford



Clive Palmer

Secretary General of the World Leadership Alliance and President of the World Economic Council

Professor Clive Frederick Palmer is the President of the World Economic Council, and the Secretary General of the World Leadership Alliance, of which the Club de Madrid is a member. He has over twenty-five years experience in the Australian resource industry, founding and leading Resourcehouse Limited and Resource Development International Limited. Prof. Palmer heads many resource industry organizations, including Mineralogy Pty Ltd. as Chief Executive Officer and Chairman of the Board, and Waratah Coal Pty Ltd., Queensland Nickel Pty Ltd, and Waratah Coal, Inc. Professor Palmer serves as Director of Resource Development International Limited and is the owner of Fairway Coal Pty Ltd.

and QNI Resources Pty Ltd as Chairman of the Board. He is the current Director of Gladstone Pacific Nickel Ltd, and Waratah Coal, Inc. Professor Palmer serves as Director of Resource Development International Limited and is the owner of Fairway Coal Pty Ltd.

In the past, Professor Palmer served as Non Executive Chairman of Gladstone Pacific Nickel Ltd. from December 2007 to July 2008 and Chairman of Waratah Coal Inc. from December 2008 to March 2009.



Nicolas Pinaud

Deputy Head of the G20 Sherpa Unit, OECD

Nicolas Pinaud is the Deputy Head of the G20 Sherpa Unit at the Organization for Economic Cooperation (OECD). He has researched topics such as "Reducing Capital Costs in Southern Africa" and "Macroeconomic Policies: New Issues of Interdependence." Previously, he worked as an economist for the French Ministry of Economy, Industry, and Employment.



Stefano Prato

Managing Director and Chairman of the Board, Society for International Development (SID) East Africa

Stefano Prato is the Managing Director of the Society for International Development (SID) East Africa, and was named Chairman of the Board in 2004. Before becoming Director of SID East Africa in 1998, Mr. Prato was the Director of Planning and Organization.

Prior to his work with SID, Mr. Prato was the Vice-President (1988-1991) and President (1991-1993) of AIESEC Italy, a global youth leadership network. He received Bachelor's Degrees in

Economics and Veterinary Medicine from the University of Perugia, Italy. He recently received his PhD in Veterinary Medicine from the same university.



Stephen Pursey

Senior Adviser to the Director-General, International Labour Organization

Stephen Pursey is currently the Director of the Policy Integration Department and Senior Adviser to the Director-General at the International Labour Organization (ILO). His studies focus on the impact of globalization on poverty reduction and decent work, multinational enterprises and social policy, freedom of association and right to bargain collectively; sustainable development, and trade and investment issues. He was formerly the Chief Economist at the International Confederation of Free Trade Unions.



Guy Ryder

Director General of the International Labour Organization

Guy Ryder is the 10th Director General of the International Labour Organization (ILO) and the former General Secretary of the International Trade Union Confederation (ITUC) (2006-2010). He has been a leading figure in the Global Call to Action against Poverty (GCAP).

Ryder started his career at the International Department of the Trade Union Congress in London. In 1985, he moved to Geneva, to take up the position of Secretary of the Industry Trade Section of the International Federation of Commercial, Clerical, Professional and

Technical Employees (FIET). In 1988, Ryder became Assistant Director, and from 1993, Director of the Geneva Office of the International Confederation of Free Trade Unions. He joined the International Labour Office (ILO) in 1998 as Director of the Bureau for Workers' Activities, until 1999, when he became Director of the Office of the ILO Director-General. In September 2010, Mr Ryder returned to the ILO as Executive Director responsible for International Labour Standards and Fundamental Principles and Rights at Work, overseeing key work in the supervision of the Application of ILO Conventions and Recommendations.



Ismail Serageldin

Director of the Library of Alexandria, Co-Chair of the Board of Nizami Ganjavi International Center, and Former Vice-President of the World Bank

Dr. Ismail Serageldin is the Director of the Bibliotheca Alexandrina and chairs the Board of Directors for each of the library's affiliated research institutes and museums. He was Vice President of the World Bank, and has held many professorships, including at the Collège de France in Paris, and at Wageningen University in the Netherlands. He was previously appointed as member of the Egyptian Senate in 2007. He holds a Bachelor of Science degree in engineering from Cairo University, as well as a Masters' degree and Ph.D. from Harvard University. Sometimes referred to as "the most intelligent man in Egypt," Dr. Serageldin has received 33 honorary doctorates and has published over 60 books and monographs and over 200 papers on a variety of topics including biotechnology, rural development, sustainability, and the value of science to society. He has received the Public Welfare Medal from the National Academy of Sciences, the Order of the Rising Sun from the Japanese government, and the Legion d'Honneur from the French government. He is a Commandeur of Arts and Letters of the French Republic.



Petar Stoyanov

President of Bulgaria (1997-2002), Chairman of the Center for Global Dialogue and Cooperation (CGDC), Member of the Board at the Nizami Ganjavi International Center

Petar Stoyanov was President of Bulgaria from 1997 until 2002. Prior to his election, Mr. Stoyanov was Deputy Minister of Justice in the first non-communist (UDF) government of Bulgaria since 1944, and a member of the 37th National Assembly in Bulgaria. After his term in office he founded the "Petar Stoyanov Centre for Political Dialogue" in Sofia. He is member of several different international associations, including the Clinton Global Initiative, the Board of Global Fairness Initiative, the Judging Committee of the European Business Awards, and the International Advisory Board of the American Bar Association. He is an honorary co-chair of the World Justice Project and is a member of the European Executive Committee of the Trilateral Commission.



Danilo Türk

President of Slovenia (2007-2012)

Dr Danilo Türk is the former President of Slovenia and is a member of the Club de Madrid. He began his career as a lawyer, earning a degree from the Faculty of Law in Ljubljana and his master's from Belgrade University, and returning to the Faculty of Law in Ljubljana for his PhD work. From 1984 to 1992 he was an independent expert on the United Nations Sub-Commission on Prevention of Discrimination and Protection of Minorities. In 1992 Dr. Türk assumed the position of Ambassador of the Republic of Slovenia to the United Nations, and, during Slovenia's term as non-permanent member of the Security Council, he was twice President of the Security Council. In 2000, Secretary-General Kofi Annan appointed Dr. Türk as Assistant Secretary-General for Political Affairs. After returning to Slovenia, he was elected President in 2007. His term in office ended in December of 2012.



Marc Uzan

Executive Director, Reinventing Bretton-Woods Committee

Marc Uzan is the Founder and Executive Director of the Reinventing Bretton Woods Committee, where he brings various international stakeholders together for seminars on issues related to global finance. He is a Member of Advisory Board at Roubini Global Economics, LLC. Mr. Uzan works closely on international finance issues with Central Banks, Ministries of Finance, and Chairs of the G20. He is also member of the Advisory Board of Central Banking. He is the Editor of numerous volumes: Financial System Under Stress: A New Architecture of the World Economy; Private Capital Flows in the Age of Globalization; Capital Flows without Crisis?; The Future of the International Monetary System; A Handbook on the International Financial Architecture International Monetary System, the IMF and the G20; and The Macroeconomics of Globalization. Mr. Uzan holds a master's degree in international economics and finance from the Université de Paris, Dauphine.



Guanghua Wan

Principal Economist at Asian Development Bank

Professor Guanghua Wan is the Principal Economist at Asian Development Bank, and the Project Director of the World Institute for Development Economics Research at the United Nations University (UNU-WIDER). He has taught and researched development economics and applied econometrics at a range of universities including the University of New England and the University of Sydney. Professor Wan was awarded honorary professorships at several leading universities in China. He is particularly noted for pioneering work in the development of regression-based decomposition techniques for inequality and poverty accounting.



Elena Zotova

Facilitator of the G20 Task Force on Employment and Head of the Employment Division at the G20 Presidential Experts' Council

Elena Zotova is an economist with extensive experience in social policy issues including but not limited to labor market development, employment, social protection, poverty alleviation, child welfare, gender. She started her career as a civil servant in the Russian Government (Ministry of Economy and Prime Minister's Office) and in the Russian Parliament (Committee on Labor and Social Policy) responsible for policy development, implementation, evaluation, research and analysis related to national budget expenditures on social and labor programs.

She participated in the development of Russia's labour market legislation and regulations. Elena Zotova also worked at international organizations. In 1997 she was appointed senior technical specialist of the World Bank. In 2005-2006 she was short term consultant on project evaluation at the ILO. In 2007-2012 she worked as a Social Policy Officer at the UNICEF responsible for monitoring of child welfare and implementation of child rights in the Russian Federation. In November 2012 she took her current position with a special focus to experts' and organization of the Task Force on Employment work in 2013.



Giulia Alasaniya. Chair BoT University of Georgia. Member of the Board, Nizami Ganjavi International Center
Timur Alasaniya. Senior Advisor, Nizami Ganjavi International Center
Rza Aliyev. Financial Advisor, Andorra Bank
Larry Anthony. Member of Parliament for Richmond (1996 – 2004)
Damir Arnaut. Ambassador of Bosnia and Herzegovina to Australia
Carol Babb. Deputy Chief Education Officer of the Ministry of Education, Youth and Sports of Belize
Milan Balazic. Ambassador of Slovenia to Australia
John Bejelke-Peterson. Palmer United Party Candidate
José Blanco. Chairman, Australia-Latin America Business Council
Martin Brewster. Director Expansion & Major Works, Queensland Nickel Pty Ltd
Maetai Brotherson. Special Advisor to Former President Oscar Temaru
Martin Chew. Vice President, Jotun
Sameer Chishty. Partner Bain & Company
Sean Cleary. Executive Vice Chair, Future World Foundation
Michael Clothier. Group Infrastructure Manager, Leighton Asia, India and Offshore
Gary Collis. Palmer United Party South Australian Senate Candidate
Phil Collins. Director of Special Projects, Queensland Nickel Pty Ltd
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Alex Douglas. Member for Gaven, Queensland Parliamentary Leader of Palmer United Party
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Jakub Klepal. Executive Director, Forum 2000
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Keith Littler. President, Australian Motoring Enthusiast Party
Jim Macanally. Candidate, Palmer United Party
Jenny McKay. Councilor Sunshine Coast - Division 5
Clive Mensink. Managing Director, Queensland Nickel Pty Ltd
Firoze Mirza. Managing Director, Bernhard Schulte Ship Management
Kevin Morgan. Palmer United Party Candidate
Vladimir Morozov. Ambassador of the Russian Federation to Australia
Ricky Muir. Senator Elect, Australian Motoring Enthusiast Party
Rovshan Muradov. Executive Secretary, Nizami Ganjavi International Center
Alfie Ong. Regional Marine Director - South East Asia, Jotun
Hiria Ottino. Office of President of Tahiti
Courtney Pace. Senior Consultant, Corporate Responsibility
Pasi Patokallio. Ambassador of Finland to Australia
Richard Petty. Chairman, The Australian Chamber of Commerce in Hong Kong & Macau & Board Member of CPA Australia
Luis Quesada Inchaustegui. Ambassador of Peru to Australia
Peter Quin. Parish Priest, St Ignatius Catholic Church
Clive Rahrhuhi. Business Advisor
Nayrouz Rezk. Library of Alexandria Liaison Officer with Nizami Ganjavi International Center
Steve Robinson. Councillor of Sunshine Coast Council
Baljeet Singh. Treasurer of World Economic Council
Geoff Smith. Vice-President (Australasian and the Pacific Islands Convention),
Stephen Smith. JFK Library Foundation
Ray Sithole. Deputy Head of Mission, South African High Commission
Antonina Stoyanova. Senior Legal Officer, World Intellectual Property Organization (WIPO)
Raymond Tam. Project Director, Mineralogy Pty Ltd
Ronald Tam. Managing Director, Head of Corporate Finance Asia, Jefferies & Co
Oscar Temaru. President of French Polynesia (2004; 2005 -2006; 2007-2008; 2009; 2011-May 2013).
Michael Tudman. Candidate, Palmer United Party
Clem Van Der Weegen. Candidate, Palmer United Party
Enrique Viguera Rubio. Ambassador of Spain to Australia
Jeff Vines Senior. Pastor Christ's Church of the Valley in San Dimas
Dio Wang. Palmer United Party Candidate
Lidan Wang. Deputy Division Chief, Chinese People's Association for Friendship with Foreign Countries
Roycelyn Wilden. Principal of St Ignatius School
Reg Williams. Director, WPIAS
Yuan Xie. Vice President, Chinese People's Association for Friendship with Foreign Countries
Wang Xin. Office of President of Tahiti
Steven Ying. Chairman & Trustee, Foundation for Amazing Potentials





Go back to Index



Myanmar

Accompanying Change,
Fostering Democracy and Building
Shared Societies in Myanmar

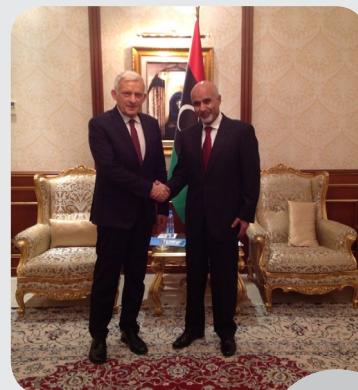
Members of the Club de Madrid
Wim Kok (President of the
Netherlands, 1994-2002) and Kjell
Magne Bondevik (Prime Minister
of Norway (1997-2000, 2001-2005)
met with Aung San Suu Kyi who
welcomed our efforts to support the
democratic transition in Myanmar

Cairo, Egypt

World Bank Meeting - 'The Relevance
of Transparency, Accountability, and
Participation Since the Arab Spring'



Member of the Club de
Madrid Jerzy Buzek (Prime
Minister of Poland, 1997-
2001) focussed on political
economy of governance
reforms and also held
meetings with several officials



Lybia

Political Leadership for Democratic
Transitions in the MENA Region

Madrid, Spain

Supporting Democracy in Libya.
Study Tour



Members of
the Club de
Madrid José
Luis Rodríguez
Zapatero
(President
of the
Government
of Spain, 2004-
2011), Felipe
González
(President
of the
Government
of Spain,
1982-1996) and
John Bruton
(Prime Minister
of Republic
of Ireland,
1994-1997)
shared their
experiences
in democratic
processes
with a dozen
local pro-
democracy
Libyan leaders



Bishkek, Kyrgyzstan

The INSPIRED Project

Member Kim Campbell (Prime Minister
of Canada, 1993) led a high level mission
focussed on meeting government officials,
Parliamentarians, CSOs, and EU to discuss the
role of media in inclusive societies and how
could the change in the media law can help
the country in the pursue for a more inclusive
society for ethnic minority groups



Members Petre Roman (PM
of Romania, 1989-1991) and
Rexhep Meidani (President
of the Republic of Albania,
1997-2002) chaired a seminar
focused on the Constitution
Reform process with
representatives of all relevant
Tunisian political parties.
Another mission was held in
Stockholm to share lessons
learnt between Tunisians and
Moldovans, both part of the
LEND network

Tunis, Tunisia & Stockholm, Sweden

LEND Networks for Leaders Engaged
in New democracies


[Go back to Index](#)

Working group on Double Discrimination Madrid, Spain



The need to increase the ability of minority women to participate in social development inspired this event, led by Member Chandrika Kumaratunga (President of Sri Lanka, 1994-2005)

Shared Societies and Inclusive Sustainable Development in Africa

Dar es Salaam, Tanzania



A group of informed African leaders and citizens met in this event, with Members Benjamin Mkapa (President of Tanzania, 1995-2005), Festus Mogae (President of Botswana, 1998-2008) and Olusegun Obasanjo (President of Nigeria, 1976-1979; 1999-2007)

UN Commission on Social Development

New York, USA



Club de Madrid organized a side-event about Shared Societies moderated by Member Kim Campbell (PM of Canada, 1993)

Intercultural Cities

Ciudad de Guatemala, Guatemala



Member Andrés Pastrana (President of Colombia, 1998-2002), led a delegation hosted by Guatemala City Mayor Álvaro Arzú, also a Club de Madrid Member as President of Guatemala (1995-2000). They explored how the local level could contribute to build a Shared Society

The Shared Societies Project

Club de Madrid & Nizami Ganjavi International Center South Caucasus Forum. Ganja & Baku, Azerbaijan



This Forum explored the issues of Women's Empowerment and Shared Societies in the South Caucasus region. Many Members of the Club de Madrid participated. In pictures, from left to right: Vaira Vike-Freiberga, Jenny M. Shipley, Jorge Quiroga, Micheline Calmy-Rey and Sadiq Al-Mahdi

1st Global Investors Forum On Climate Change Hong Kong



Member Jenny Shipley (Prime Minister of New Zealand, 1997-1999) addressed the need to move political will to foster investments in climate change and sustainable development projects

Nobel Brothers' Conference Stockholm, Sweden



PM of The Netherlands Ruud Lubbers (1982-1994) and Han Seung-soo, PM of the Republic of Korea (2008-2009), both members of the Club de Madrid, participated in the 2nd International Research-Innovative Conference

Energy & Climate Change

African Development Bank Annual Meeting Marakesh, Morocco



Members Benjamin Mkapa and Festus Mogae participated in an event to discuss how to finance green and sustainable projects in Africa. Also, Member Olusegun Obasanjo spoke during the launch of the Sustainable Energy for All Hub for Africa

Christiana Figueres' visit to the Club de Madrid Madrid, Spain



Christiana Figueres, Executive Secretary of the United Nations Framework Convention on Climate Change, met with Carlos Westendorp, Secretary General of the Club de Madrid



Go back
to Index

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The WLA-Club de Madrid is an independent non-profit organization composed of over 90 democratic former Presidents and Prime Ministers from more than 60 different countries, constituting the world's largest forum of former Heads of State and Government, who have come together to respond to a growing demand for support from today's leaders in two key areas: democratic leadership and governance; and response to crisis and post-crisis situations. Both lines of work share the common goal of addressing the challenge of democratic governance and political conflict as well as that of building functional and inclusive societies, where the leadership experience of our Members is most valuable.

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