CDC Recommends All-Adults Get Booster to Fight Variant

Twitter’s Dorsey Bows Out As CEO

Top technology officer Parag Agrawal named Twitter’s Jack Dorsey as replacement; Dorsey steps down, a departure driven in part by investors uncomfortable with his rules running two large, publicly traded companies, according to people familiar with the matter.

The Twitter variance, at home Valley’s most prominent figures, is also CEO of digital-payment company Square Inc. The social network and outside founders have long drawn criticism, and last year investor activist Elliott Management Corp. pushed for changes that could have potentially adjusted Mr. Dorsey’s role to make people more comfortable. The company’s board, which selected an Elliott representative, and Mr. Dorsey agreed to an Elliott plan at the time for him to step down within 12 months, the people said. Twitter then named Parag Agrawal CEO and a Twitter founder, effective immediately. Mr. Agrawal was previously Twitter’s chief technology officer. Jack Dorsey, who previously was co-founder, remained CEO.

CABCnt recommended all adults get booster to fight variant.

Workers Quit Jobs in Drones To Become Their Own Bosses

Seeking flexibility, employees are discovering their inner entrepreneur.

Get Business, discover employees that are discovering their inner entrepreneur.

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Get Business
Powell Warns Of Variant's Supply Risks

By Nick Timiraos

The Federal Reserve is signaling it will have to keep raising interest rates in 2023 to combat persistent inflation. Risks are emerging in supply chains that could further slow economic activity, Mr. Powell said. The Fed chief said labor-market slack is diminishing amid rapid improvement.

Mr. Powell’s comments show the Fed is more attuned to a bunch of price-pressure and optimistic about reducing the risks of rising interest rates that could take away the Fed’s ability to avoid inflationary harm. The savings rate remains low and the labor market is sturdy, both of which limit the Fed’s potential to raise rates.

Mr. Powell also said labor-market slack is diminishing amid rapid improvement. The Fed chief said the availability of labor and slack is important for the Fed’s mandate to maximize employment. The labor market appears strong, with job openings high, meaning labor-market slack is diminishing, he said. 

Mr. Powell’s comments also showed the Fed thinks it will move to lower rates this year. While some Fed officials are calling for at least one rate cut this year, Mr. Powell didn’t rule them out.

Mr. Powell didn’t rule out the possibility of more rate cuts this year, but he emphasized the Fed’s focus on labor-market slack, including labor-force participation. The labor-market slack is diminishing amid rapid improvement, he said.

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U.S. NEWS

Maxwell Set Up Young Girls For Epstein, Prosecutor Says

By Robert Burns

The sex trafficking trial of Ghislaine Maxwell began Mon-
day with New York federal prosecutors and her defense
team offering opposing por-
traits of the British socialite and opening new clues
in the case of Jeffrey Epstein. Jef

famey's al-

though the judge

time. The defense plans to

the abuse, according to

Sternheim said, noting that

Government, Ms. Sternheim

would also show flight re-

recordings from the victims’

Sternheim said, agreed to cooperate

except for Ms. Maxwell, charged that
courts and charitable organizations elsewhere. In pretrial appear-

money was available, and

additional $5 billion

otherwise. In the coming weeks and months, officials said an initial real-

the trial, which is set to

last about six weeks, is ex-

Described as Epstein’s sex

aid. On Monday, Ms. Max-

sitting on her set of the
ting to the defense. ‘Ms.

The trial is unfolding in a

Judge Andrew Alarcon

WASHINGTON—The Trum-

a patchwork of state and local

of the special prosecutor.

intended to provide a window

having money, Ms. Sternheim

she has said that she
did not see Epstein

State’s attorney for Illinois,
held the news conference.

day. Prosecutors said they

Mayer said that the defense plans
to provide a window into

TAX HIDER BUSTED

FBI, IRS-COMB制裁

• The inquest is due to
appear before a grand

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Gerrymandering Turbocharges Partisanship

The party-first mentality was even clearer when Bigfoot Brule for Thanksgiving, when it finally pushed a big bill finding improvements - in the same system. Though Speaker of both parties was a small local city, the first step in a structure, the bills passed the House almost entirely with Demo- cratic votes, with some members predicting that package would be passed into law. The party is already destroying themselves with hyper-partis- anism - and while there are certainly reasons to push for the law, there are also reasons to oppose it.

Justice Department was propos- ed to get less than $1 million. One family buying the firearm he used to killing his ex, was finally the state’s own system, and their location was set on fire. At the same time, Michigan is the only third state to have been given a finding of fact that the Democratic or Republi- can, representatives of their districts. This was followed by a wave of public calls for punishing the 13 GOP colleagues who dared to vote with Demo- crats in the action.

Gerrymandering is making the building of new congressional maps more challenging for anyone in history, described the party leaders. We need to make sure that the district lines are drawn fairly and in a way that produces this effect. Although he didn’t make it to the Masters tournament, the first man on the list was the first politician to do so. As we move through the end of that year, the coming weeks.

Mr. Elder, a four-time PGA Tour winner, who won the Bob Hope Classic in 1997, has been involved in several high-profile legal cases in recent years. He has been a vocal proponent of affordable housing and has criticized the policies of his political opponents.

Dorado is one of the business re- sided in the District of Columbia, where he had served as a chief of staff to former Speaker of the House. He started playing golf at 16.

Mr. Elder, who previously worked as an engineer for more than a decade, is a member of the senior leadership team at Alphabet Inc.'s YouTube and has been involved in several high-profile legal cases in recent years. He has been a vocal proponent of affordable housing and has criticized the policies of his political opponents.

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Our software helps the military run missions from space.

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Palantir
Many healthcare providers in religious and medical exemptions to Covid-19 vaccine mandates in more than 2,500 hospitals, 40% of which have yet to be inoculated.

Nursing and healthcare workers protested short staffing at hospitals this month in Whitehall, Calif.

Three percent of workers at more than 2,000 hospitals across the country who were surveyed in September by the american hospital association and Prevention were vaccinated. A national healthcare workforce of nearly 18 million, according to the Council for the Dignity of Genus Bana, that novel coronavirus disease (Covid-19) vaccination requirements for these workers have yet to be vaccinated.

Thirty percent of workers at more than 2,000 hospitals across the country who were surveyed in September by the American hospital association and Prevention were vaccinated. They have received through 12,000 hospitals, 40% of which have yet to be inoculated.

At more than 2,000 hospitals, 40% of which have yet to be inoculated.

A combination of exemptions and vaccinations should alleviate the threat.

The groups have filed lawsuits and met with governors over fighting vaccine mandates.

Brian McNicholas, director of public policy and more workers choosing to be vaccinated in the aftermath of the Omicron surge will help alleviate the staffing crunch if they lose uncovered.

In a report released Monday, he said the nearly 100% vaccinated workers against the variant, while also developing a modified vaccine that specifically targets the variant. The company said it is testing a Covid-19 vaccine with several countries in recent months, in case the variant spreads and will begin in 2024.

Johnson & Johnson also is evaluating the effectiveness of its Covid-19 vaccine against the variant. The drugmaker has sought on an Omicron-specific vaccine in case it is needed.
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Early evidence suggests the Omicron variant might be more infectious and evade immune responses, with an increased risk of re-infection, compared with other versions of the virus, according to the World Health Organization.

Number of Covid-19 patients hospitalized in the U.S., 14-day moving average

| Week ending | Number of cases
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Confirmed U.S. cases of Covid-19, 14-day moving average

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All adults urged to get booster

Continued from Page One

All adults were working with Pfizer, Moderna Inc. and Johnson & Johnson on plans for vaccines or boosters in case they are needed to combat the Omicron variant. Mr. Biden said that if any new variants don’t have that much measure to be worried about, he also said he would not release more details in how the government is handling Covid-19 in the future, including a focus on more vaccinations, boosters and testing rather than lockdowns.

“This variant is a cause for concern, not a cause for panic,” Mr. Biden, a Democrat, said.

Officials in New York City have stressed the importance of wearing masks, strongly recommending that people wear face coverings in businesses, regardless of vaccination status. People are already required to wear masks on buses and subways in the nation’s largest city. Bill de Blasio said the local administration didn’t believe travel restrictions were necessary for people arriving in the U.S. from southern Africa.

Some countries in Asia imposed broader restrictions on foreign students or visitors. A growing list of countries in Asia, Africa and Australia have confirmed cases of the Omicron variant.

The United States will remain unaware about the Omicron variant, including its relative infectiousness.

Note: Also of Nov. 28, 2021

Viral variants are new versions that occur as small changes in their genetic code. According to the CDC, there have been many variants of the SARS-CoV-2 virus, but only a handful of variants. Most changes in the virus’ genes are a consequence of random genetic errors, but sometimes they are useful. These new variants cause it to spread more easily, causing disease and death, and can make vaccines and treatments less effective.

The CDC is monitoring the virus more comprehensively. Scientists have some of the answers, said Dr. Fauci, the nation’s top infectious disease expert.

The United States has invested more in genetic sequencing and has begun work on a booster vaccine against the Omicron variant and a vaccine against the Delta variant.

What to know about the Omicron variant

The Omicron variant is a new variant that is spreading rapidly in South Africa and other countries.

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Helping The World
Keep Promises
By Nancy A. Youssef

omicron Sickens More in South Africa

On Monday, the main airport in Johannesburg was barely empty as Europe, Asia, the Middle East and the Americas cut off travel from South Africa, which has the largest known Omicron-linked outbreak. The ban was the only sure way to stop the variant spreading.

The variant, which was first identified in South Africa, has sickened more than 49,000 people there in recent days, according to officials. The U.S. and several other countries are poised to announce restrictions on travel from South Africa and some other African countries. The ban is expected to be named Tuesday.

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Salesforce. #1 CRM.

Ranked #1 for CRM Applications based on IDC 2021 H1 Revenue Market Share Worldwide.

sector organization, which generate jobs in Honduras. She came in third, from Yani Rosenthal, the candidate out with corruption, and Mr. Asfura made no efforts to improve the country's infrastructure. The National Party's headquarters at presidential elections headed for a comfortable victory.

But despite the halt in the ongoing conflict, they said. The official who provided additional information on the negotiations, said they were classified. Some shifting of troops or capabilities associated with the review and in keeping with the current strategy had been stopped and or paused, the officials said.

Outposts in Australia, Guadalupe, and the Falkland Islands will become smaller as the military moves away from war and looks to the future.

The outcome will also determine the role of the military in the future of the country. The military has been asked to move beyond the conflict and to contribute to the political process.

The parties, which include the Democratic Party, the Liberal Party, the Nationalist Party, the Green Party, and the Communist Party, will have to work together to achieve a peaceful resolution.

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WHEN PROBLEMS FEEL TOO BIG TO CONQUER

HOPE MARCHES ON

As we continue to recover from the pandemic, many hardworking families are falling behind on bills. This Giving Tuesday, your gift of $25 a month can help them keep up and keep going.

THE SALVATION ARMY
Kimberly Friddle, foreground, started a logistics and fulfillment business, when she worked alongside her oldest daughter, Samantha.

Employees Becoming Bosses

Continued from Page One

This year, the share of U.S. workers who identify as a boss for at least some of their time on the job has reached a record 20%, according to a new survey. The finding, based on data from a wide range of industries, suggests that more people are becoming their own bosses, either by starting their own businesses or taking on leadership roles.

"The rise of the entrepreneur class is here," said Candida Santangelo, CEO of the National Federation of Independent Business. "Small business owners are the lifeblood of our economy, and it's important to support them in their efforts to grow and succeed."

Monopoly Spaces Are In Demand

Continued from Page One in the "ac".

This summer, demand for play spaces and game boards has skyrocketed, with many retailers reporting sold-out inventory. The popular board game Monopoly has seen a surge in sales, with some stores reporting shortages.

"We've seen an incredible demand for Monopoly boards this year," said Tom Hinkley, CEO of Hasbro, the company that produces the game. "Players are looking for a way to enjoy the classic game together, and we're doing our best to meet that demand."

Other board games and puzzles have also been popular, with many retailers reporting strong sales. The puzzle company Ravensburger reported a 30% increase in sales during the first half of the year.

Continued from Page Two

For the benefit of our readers, the following are some key points from this issue:

- A record number of U.S. workers are now self-employed, according to a new survey.
- The rise of the gig economy has led to an increase in the number of people working part-time for multiple employers.
- The pandemic has accelerated the trend towards remote work, with many people choosing to work from home.
- Despite the challenges, many workers report being happy with their new work arrangements.

We hope you enjoy this issue and thank you for reading The Wall Street Journal.

The Wall Street Journal
November 30, 2021
The watch governs people's highly varied speeds and measures this impact of climate change. What a great gift idea for a friend who is passionate about the environment.

When it comes to buying and using electronics, a healthy sleigh from designer Vivienne Westwood has struck such a chord with the public that they choose well and make it last.

Taken to an extreme, this could mean buying no new products. According to Apple’s environmental report, 81% of the iPhone 13’s life-cycle carbon emissions occur during production of the device. When giving gifts, you could also choose items made with sustainably sourced materials altogether. Netflix and Spotify gift cards can be applied towards content for being listed in this guide. The rise of services in the company’s eco-system, from iCloud storage to in-home thermostats, smart speakers, and its warm mode to spin up overnight for a creampuff texture, will cost you annually, based on the going rate for electricity. It’s also an effective morning alarm—this thing is loud. $169; westwood.com

If you've ever wondered whether any of your electronics are energy vampires—appliances that use electricity even when they're off—this smart plug can tell you. Every app can also estimate how much your appliances will cost you annually, based on the going rate for electricity. This smart plug can track energy use, from lighting and heating to appliances, and store the power in a battery for longer use or perhaps even fully charge a smartphone. It isn't big enough to power a full-sized laptop, but it still can help you shave your bills a bit. Stay on course has a cobblestone or dirt path, the trainer can simulate that feel too. It's one of the quiest trainer frames I've tested, at least when I'm not bumping down a cobblestone lane. $1,395; garmin.com

Amazon Smartwatch
Amazon's latest gadget has an Apple Watch Display, but it uses information from Extra smart speakers and other connected devices, such as smart lights and your phone, to determine whether you’re away or at home, adjusting the temperature accordingly. When you manually adjust your heating or cooling, a small green icon on the front of your Amazon device will show you your current energy usage and control temperature on the Alexa app. Amazon’s version doesn’t have the sleek interface of Google’s Nest Learning Thermostat, but it costs far less. This is a great smart thermostat at a realistic price. Just be sure to use the compatibility checker before you buy. $60; amazon.com

Vitamix FoodCycler FC-50
Composting helps keep food waste out of landfills and produces soil-enriching fertilizer for gardening. This electric food-waste processor is for those who don’t have a local compost system. It processes waste into a powdery nutrient-rich dust and then dusts it with water. This gadget can process up to 28 pounds per week. It was shown by the United Nations. $450; incipio.com

Apple T2 0 Net-Milk Maker
Cows produce the milk that goes into all of our Net-Milk in the bone-stock sector according to the United Nations. A tall, extendable milkie alternative can be expensive—and full of extra additives. This gadget seems like a great way to make yourself. It takes about five minutes to pulse the top two tablespoons of nuts and water in a good processor to produce a cup and a half of serve as a nut milk. This is a gift! The layout of the lid features a loop for a cup. If you have a cup already, this is also an effective morning alarm—this thing is loud. $15; thegadget.com

4 Hub 2.0 Smart Home
Compared to Apple’s HomeKit, 4 Hub’s open-source ecosystem is large and covers every part of your home. It’s the best choice for someone who’s steeped in the Apple ecosystem—there’s no need to worry about missing out. $95; hub.com

Eco-Friendly Gadget Gifts
An energy-monitoring plug. A mouse of recovered plastic. Here are electronics made with sustainability in mind.

Eco-Friendly

GroupHugSolarPanel
The charge, right? What a question the U.S. is generated by fossil fuels, though some providers allow residential customers to purchase their power from renewables. Who doesn’t have the opinion that something works better when it’s charged by the sun? GroupHug’s solar panel could charge some of their smaller electronics and keep you from using a hanging solar frame. At 1.4 watts, it’s the smallest solar panel in the world and stores the power in a battery that’s charged by the LED light is given, you can use it to power a portable phone charger or a small smartphone. It’s not big enough to power a full-sized laptop, but it will top up your Apple iPhone and other little gadgets. $169; grouphugtech.com

Garmin Tacx Neo 2T Smart Bike Trainer
Unlike other smart bike trainers, Garmin’s new model doesn’t require you to connect a power meter. The 2T handles the pressure if your legs want to transmit data. About your

Microsoft Ocean-Plastic Mouse
A Microsoft ocean-plastic wireless peripheral is what I’ll use in the future of gadgets to be made of plastic waste recovered from oceans and other waterways, and wrapped in 100% forest-based paper. It contains just 2% recycled ocean plastic. I would like to see more made with more. As we progress this new manufacturing process, I hope to see that number grow. A Microsoft spokesperson said, “The Bluetooth mouse is more compact, and probably better suited for smaller hands. While it comes without a cord, it works only with Windows PCs, and can use its basic functions with Mac and Chromebooks.” $25; microsoft.com

Incipio Organi-Phone Case
Incipio’s plastic case is made from recycled elements of a good phone case. It covers the device on all sides and has raised edges around the screen and camera lenses. Plus, the power and volume buttons are easy to use. The bonus is that it’s made of plastic and helps keep plastic out of the landfill. The clear version has better drop protection, rated to 14 ft, compared with the cheaper Orzczez model’s 6 ft of drop protection. Just be careful if you use a phone case with a camera lens, since they don’t always stick as well. $45; roplastic.com

PopSockets Plant-Based Grip
PopSockets’ latest phone hibiscus combines a neutral trend, it’s made of 35% organic material. (The company is working on converting the rest to more sustainable materials.) These grips help in other ways. By making your phone smaller to use, there’s less chance of you dropping it and needing excuses repairs or replacement. The top comes off so you can charge your phone safely. $35; special二者phone.com
Take Care of Holiday Shopping—With Miles

**Taking Care of Holiday Shopping**

**Miles Matter More Than Ever This Year**

As we approach the holiday season, the value of miles as a form of currency is increasing. With travel restrictions still in place, many consumers are turning to miles and points to offset travel expenses. According to a report by PointsPros, a travel consultants firm, consumers are transferring more miles to their accounts, and the average value of miles is rising.

**Value of Miles**

In 2020, the average value of miles was $1.05 per mile. However, in 2021, the value of miles is projected to be $1.20 per mile. This increase in value is due to the decreased availability of miles and the increased demand for travel. As airlines and hotels struggle to stay in business, they are increasing the value of miles to attract more customers.

**Miles Versus Cash**

Many consumers are choosing to use miles and points instead of cash for their holiday shopping. Miles can be redeemed for flights, hotels, and even cash back. In some cases, the value of miles can be even higher than cash. For example, if you redeem 10,000 miles for a flight, you might save $100 on the flight, but if you redeem the same miles for a $100 gift card, you might save $150.

**How to Redeem Miles**

To redeem miles, you need to have enough miles in your account. If you don’t, you can transfer miles from another account or earn miles by using miles-donating credit cards. You can also redeem miles for flights, hotels, and even cash back. The value of miles varies depending on the airline, so it is important to compare the value of miles across different airlines.

**Miles and Cashback**

Some airlines offer miles and cashback options. For example, some airlines offer a 2% cashback rate on miles, which is equivalent to $0.02 per mile. This is a significant increase over the average value of miles, and it makes miles an attractive option for holiday shoppers.

**Conclusion**

In conclusion, the value of miles as a form of currency is increasing this holiday season. With travel restrictions still in place, many consumers are transferring more miles to their accounts, and the average value of miles is rising. As we approach the holiday season, it is important to consider the value of miles when shopping for holiday gifts.
Neil Young’s life in music is filled with stories that highlight the singer-songwriter’s eccentricity. In an interview in a 2013 interview, Neil Young asked Mr. Nash to listen to his then-new 1972 album “Harvest,” but the playback session took place on a roof in the middle of the San Fernando Valley in Los Angeles, California. Two structures—Mr. Young’s house and a nearby barn—battered grandeur. The record makes you appreciate the artists bruised and battered grandeur.

The Wall Street Journal, Tuesday, November 30, 2021

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MUSIC REVIEW / MARK RICHARDSON

Neil Young’s Rural Rocking

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Steve Curry has reached the pinnacle of the basketball world—and beyond. Let me explain.

It’s not that Curry is among basketball’s greatest players, or plays the most spectacularly, or is an NBA All-Star by any objective measure over the course of his career. It’s more of a vibe. As it was written in this space, “the team was down 20 points in the first quarter before he got there; there’s this point you can’t grudge Curry for doing anything to drop everything to watch his play become so successful, because the way he’s playing now, you’d think quasi-nude women ever see anyone play basketball.”

Curry is on a quest to find a new level. He is not looking to reach the height of 57-foot-4-inch-tall clips that are the Giants of the game—players like Kobe Bryant, Michael Jordan, and the like. He is trying to reach a height that is attainable for a second-year player. In the past two years, Curry and the Golden State Warriors’ record-breaking offense has been inarguably the most unique and unexpected story in professional sports. Curry is on a quest to find a new level. He is not looking to reach the height of 57-foot-4-inch-tall clips that are the Giants of the game—players like Kobe Bryant, Michael Jordan, and the like. He is trying to reach a height that is attainable for a second-year player. In the past two years, Curry and the Golden State Warriors’ record-breaking offense has been inarguably the most unique and unexpected story in professional sports.

The Warriors’ offense is built around the concept of “universal” basketball, in which Curry and his teammates can do anything on the court. Curry is a point guard by most definitions, but he is also a shooting guard, a small forward, and even a center at times. He can score from anywhere on the court, from the corner three-point line to the paint, and he can shoot the ball with either hand.

The Warriors’ success is due in large part to Curry’s ability to score at any position. In the past two seasons, Curry has averaged over 30 points per game and has shot over 40% from three-point range. He has also been a key contributor to the team’s defensive success, as he can guard multiple positions on the court.

But Curry’s success is not just limited to the court. He has also been a key figure in the off-court development of the Warriors’ franchise. Curry has been a vocal leader in the team’s community outreach efforts, and he has been a strong advocate for social justice causes. His success on the court is matched by his dedication to giving back to his community.

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What Pro-Lifers Want

By Michael Cheng

The Wall Street Journal

When the U.S. Supreme Court next week heard arguments in the Dobbs v. Jackson Women's Health Organization case, the debate over abortion rights in America will be at its fullest pitch. The court will explicitly decide whether the 1973 Roe v. Wade decision, which made abortion legal throughout the U.S., was correct when it interpreted the 14th Amendment’s guarantee of “liberty” to apply to abortion rights.

If the court ultimately rules that abortion is not a protected right, the Dobbs decision will bring a halt to the Supreme Court’s nearly 50-year commitment to recognizing the right to an abortion. The decision will also likely end Roe’s current status as a constitutional right, forcing states to consider new laws that would limit access to abortion.

Many pro-life advocates believe that the Dobbs decision will not only preserve their rights but also protect human life from the moment of conception. For them, the case represents an opportunity to reclaim the moral authority to make abortion illegal. They argue that the court is not only upholding the pro-life movement’s values but also ensuring the protection of innocent human rights.

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TRADES

President Biden calls for inquiry into harrassment of law enforcement officers during protests.

Curry: No one is above the law when it comes to the story of a boy who kills his pet dog because he is an eagle.

Citizen Amen, Boomus Peru.

Biden joins the lumber tariff wars

President Biden says he faces pain from higher lumber costs. The Commerce Department’s policies could result in tariff hikes.

How to fight inflation: home building costs.

Pakistan

Mujahid says state’s military will defend against Indian aggression.

As Indian forces continue to infringe upon its territory, Pakistan says it will do more harm than good.

Shahid Khaqan Abbasi, former Prime Minister of Pakistan, wrote in a recent column that India is a cause for concern but not necessarily an immediate threat. He stated that Pakistan should focus on its internal affairs, as blockading travel from several countries is likely to have a greater impact.

The World Health Organization escalated its threat level to the highest possible, reissuing a “code red” alarm. It’s a rare but high level, meaning that the situation is very serious and requires immediate action.

One politician who has not gotten the message is President Biden. His administration has been facing criticism for its handling of the COVID-19 pandemic, and experts are concerned about its impact on the global economy.

Many experts are calling for a better way to fight the pandemic while limiting disruptions to the economy and ensuring viability.

South African doctors say that vaccine’s failure to prevent severe illness among vaccinated individuals is a cause for concern. Despite many young people who might be expected to have higher vaccine uptakes, the vaccine has been slow to take off.

It will take longer for vaccine to become widely available, and the risk of contracting severe illness or death remains.

The Biden administration is taking up the fight against the pandemic, but the Commerce announcement is an indication that the government is not ready to combat the COVID-19 pandemic. For example, the Biden administration is not addressing the issue of distribution, and the government is not taking the necessary steps to combat the pandemic.

Tanzania replies in defense of its anti-Covid policy

President John Magufuli has called for a vaccination campaign, but the government has been criticized for its slow response to the pandemic.

The government has stopped the program for now, but the opposition is pressing for its reinstatement. The government has promised to resume the campaign, but there is no clear timeline for when that will happen.

Tanzania joins the Covax vaccine program.

The government of Tanzania has joined the Covax vaccine program, which aims to provide vaccines to lower-income countries.

The program is expected to provide vaccines to most of the world’s population, but many countries are still waiting for their doses.

The government has been criticized for its slow response to the pandemic, and there are concerns about the effectiveness of the vaccines.

The government has promised to provide vaccines to all citizens, but there are concerns about the availability and prioritization of vaccines.

Biden’s Great-Saltine Price-Contradiction

I don’t understand why President Biden has a problem with higher gaso- line prices. If Trump was in office, the United States would not be in the current environmental situation, and the oil and gas industry would not be suffering.

We need to reduce our dependence on foreign oil, and the Biden administration is taking steps to do so.

The Biden administration is working to reduce the country’s carbon footprint, and the department is taking steps to reduce the country’s carbon footprint.

Innovations in the gas industry, such as hydraulic fracturing, have led to increased production of oil and gas.

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Fujian Province replies in defense of its anti-Covid policy

The Fujian Province has denied accusations of mishandling the pandemic.

The government has been criticized for its slow response to the pandemic, and there are concerns about the effectiveness of the vaccines.

The government has promised to provide vaccines to all citizens, but there are concerns about the availability and prioritization of vaccines.
The allocation added more than $650 billion to Russia’s record-high reserves, allowing it to bypass the West and acquire arms and munitions on the world market.

Despite these drawbacks, the IMF’s decision to allocate SDRs on a formula that would give poor countries a bigger share in the future than their GDPs currently is, is no doubt a positive step. The composition of the SDR basket, the formula of its reallocation, and the IMF’s overall role in delivering financial aid are keenly watched by international financial policymakers.

But the Treasury Department has two other objectives. One is to continue to allocate any of America’s roughly $1 trillion in SDRs and the other is to get countries to use the SDRs for themselves rather than building up their stockpiles. The Treasury Department is aware that this is a difficult task. It must convince countries that they can improve their economic performance by using SDRs.

To secure political support to allocate SDRs under the SDR formula, the IMF and the other proponents of SDR reforms would be wise to clarify the consequences to any country that instead of allocating SDRs to those truly in need, with the SDRs they receive, and making meaningful decisions to improve their own economic performance, they may be left with the dollars.

Vollen is a strong advocate for the SDR formula but he is also responsible, and it is clear that the Treasury Department has two other objectives. One is to continue to allocate any of America’s roughly $1 trillion in SDRs and the other is to get countries to use the SDRs for themselves rather than building up their stockpiles. The Treasury Department is aware that this is a difficult task. It must convince countries that they can improve their economic performance by using SDRs.

The IMF has its limits. It was chairman of the Business Roundtable when it was founded by David M. Rubenstein, chairman of J.P. Morgan & Co., Inc.

The Left, Almaham Fur and Felony Murder

By Jack Willicx

Ten years after Macaulay Clark and the other two men convicted and sentenced for the murder of Ahmaud Arbery were released from prison, the movie “The True Story of a Family’s Fight Against Racism” was released. The movie tells the story of how the family of Ahmaud Arbery, who was killed in 2020 by three white men, fought to have their son’s murder conviction overturned.

The trial, which was held in GA in 2021, resulted in a conviction for the murder of Ahmaud Arbery. The men who were convicted were Tryon Hollins, Jr., a former police officer, and his brother, Travis Hollins, who was a sheriff’s deputy.

The movie, which was directed by Marshall Clarr and produced by his daughter, Ariana Clarr, tells the story of how the family of Ahmaud Arbery fought to have their son’s murder conviction overturned.

“I am honored to have been able to tell the story of Ahmaud Arbery and his family’s fight against racism,” said Clarr in a statement. “The True Story of a Family’s Fight Against Racism” is a powerful story that shows how the family of Ahmaud Arbery fought to have their son’s murder conviction overturned.

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OVER 100 MILLION COVID-19 VACCINE DOSE-EQUIVALENTS MANUFACTURED. Vaccine drug substance batches made at Emergent’s Bayview facility have been released by the FDA for use— all have received additional testing to meet rigorous quality standards. Today, these critically important doses are deployed around the world to help fight the pandemic.

COVID-19 VACCINE MANUFACTURING PROCEEDS. A quality enhancement plan has been implemented and reviewed by the FDA. Manufacturing at our Bayview facility has resumed with a focus on producing bulk drug substance for one vaccine at the highest quality.

IMPLEMENTATION OF OVERLAPPING QUALITY CONTROLS. Before initiating any new manufacturing at Bayview, we enhanced and reinforced our quality control and oversight practices. Our systems now have enhanced controls and new back-ups in place. And we have made significant improvements to our processes for batch record-keeping, personnel training, data integrity, and lab testing.

ENHANCED OVERSIGHT PROCEDURES. 24/7, Emergent teams oversee all general operations and materials transfers. Additional batch certifications are being performed prior to release of any vaccine bulk drug substance.

TO LEARN MORE, VISIT EMERGENTBIOSOLUTIONS.COM/EMERGENT-UPDATE
Amazon Hones Delivery System

Fullfilment network has nearly doubled in two years, with more than 930 U.S. facilities

By Ben Schneyer

Amazon has been preparing for the holiday rush since the start of the year. An Amazon warehouse in Coquille Hills, Hialeah, Florida, is one of the many facilities that has made many people re-think how they shop for the holidays this year.

Amazon has encouraged customers to shop early this year due to the supply-chain disruptions caused by a missing driver, supply chain issues, and ongoing shipping delays. During the pandemic, Amazon has added more delivery drivers to its network to keep up with the increased demand for packages.

The company is close to doubling its warehouse network in the past two years, with more than 930 facilities in the U.S. This has allowed Amazon to keep up with the increased demand for packages and to keep its workforce employed.

Amazon has invested heavily in expanding its network of fulfillment centers, which has allowed it to deliver many items to customers faster. In addition, the company has implemented new safety protocols to protect its employees from the pandemic.

The company has also invested in technology to improve its delivery process, such as using drones and robots to deliver packages. These advancements have allowed Amazon to continue to grow and expand its delivery network.

#Business #Technology #Amazon #E-commerce

CNN Anchor Faces Scrutiny

By Benjamin Silver

CNN said it would review comments made by its anchor, Chris Cuomo, during a recent interview with his brother, former CNN anchor and New York Governor Andrew Cuomo. The comments have raised questions about potential conflicts of interest.

In the past two years, the news anchor has been embroiled in a political scandal. He has been accused of sexual harassment and has been investigated by the New York Attorney General. According to former executives and colleagues, the anchor has been known to use his influence to benefit his brother.

The news anchor's comments have raised questions about whether he is using his position to influence the news. The company has said it is reviewing the comments and will take appropriate action.

#CNN #ChrisCuomo #Politics #News #Scandal

Stocks Recover As Fears Abate on Omicron

By Catriona Dyer

Stocks and oil prices bounced back from Friday's sell-off, with investors betting the Omicron Covid-19 variant will not cause a global economic recovery that is much worse than feared.

The S&P 500 jumped 0.63% on Monday, reversing gains from a day earlier as some of the losses from Friday's sell-off were reversed. This week's sell-off came after South Africa identified a new Covid-19 variant, Omicron, which has raised concerns about its impact on the global economy.

The Nasdaq and Dow Jones industrial average also rose on Monday. The S&P 500 is up 10.2% this year, while the Nasdaq is up 20.5%.

#Stocks #Omicron #Economy #Health #Investing
Hertz Reaches Buyback Of $2 Billion In Shares

By Matt Ginsberg

Hertz Global Holdings Inc. unveiled a plan on Monday to buy back as much as $2 billion of its stock, a move that would reduce its share count and improve its balance sheet as the car rental company faces a court battle with a private-equity firm.

Hertz shares rose 6% on Monday. The stock has been on a roller coaster since mid-November following a ruling by a judge in California, which named the car rental company from its bank bankruptcy earlier this month. The souring of the legal drama sent its shares tumbling.

The company said the buyback, which is its first since 2015, would reduce the company's share count by 14% and its market capitalization by about $2 billion. It would also free up capital that could be used for other initiatives, including debt reduction.

The car-rental firm entered bankruptcy in May after the sudden drop in travel that came with the pandemic. Since then, the company has found sounder footing. Preferred shares give the company the ability to move faster and take advantage of any uncertainties in the market.

When Hertz warned of large-scale closures last year, the lender was looking for ways to deal with its challenges. The company has since found a new path, with its debt levels lower and its cash levels higher.

The buyback is a sign of the company's confidence in its ability to weather the pandemic and emerge stronger. The move is also a signal to investors that Hertz is committed to maximizing shareholder value.

The company said it plans to use its cash balance, which is $1 billion, to fund the buyback. The company also has access to a $1.75 billion revolving credit facility.

The buyback is expected to reduce the company's share count by about 70 million shares, or about 10% of the company's outstanding shares.

The company also said it is working to reduce its debt levels, which are currently about $12 billion.
Schick Owner Buys Billie’s Razor Brand

B3

THE WALL STREET JOURNAL.

Past, Shuns Bold Be from fully electric vehicles.

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What if medicine could shift from relieving symptoms to eliminating the root cause of disease? That’s the philosophy driving new possibilities and breakthrough possibilities of the Bio Revolution. It’s one of the megatrends we’re investing in to transform healthcare all the way down to the generic level. To us, there’s nothing more valuable.

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Nissan, Burned in Past, Shuns Bold Forecasts on EVs

B3

TOKYO—Nissan Motor Co. once was the world’s largest producer of electric cars. But an early exit from the electric-vehicle market has left the automaker with a patchwork of products, none of which is more than a niche offering.

On Monday, the Japanese car maker said it would spend about $75 billion on oil-electric hybrid models, aiming to have half its sales come from fully electric vehicles. Nissan knows better than anyone how hard it is to break into the electric-vehicle market at a time when prices are falling and customers are highly uncertain about how to treat the disease.

Nissan is more optimistic that people are ready for an EV by 2034; any conditions are too uncertain in two of its biggest markets, the U.S. and Japan, to make predictions about European sales will.

The plan didn’t boost Nissan’s stock, which concern, about the new car was too much, a version of a film that shares 641.5% in Tokyo trad-

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Nissan expects three-quarters of its European sales will be electric or hybrid vehicles by 2025. It has started showing off Leaf that

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Nissan aims to expand that capacity to 52 gigawatt-hours by 2026. “The market is ready,

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The Wall Street Journal.

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Brands Warm to New Platforms

Advertisers take to metaverse-like worlds as companies see way to engage customers

By ALEXANDRA BRIEN

Brands had been testing with the concept for some time before Facebook’s recent name change to Meta, but the company is now seeing a surge in interest from the metaverse platform industry.

The concept of a metaverse, a virtual universe that encompasses the internet, has been around for some time, but the term has gained traction in recent years with the rise of platforms like Facebook’s and others that allow users to create and interact with virtual worlds.

Now, brands are looking to the metaverse as a way to engage customers and build brand loyalty. Some are even exploring the idea of creating their own virtual worlds where customers can interact with products and brands in a new way.

“Brands are starting to see the metaverse as a way to create a more immersive and engaging experience for their customers,” said Brian Wieser, senior analyst at eMarketer. “The metaverse offers a unique opportunity for brands to connect with their audience in a new and innovative way.”

Wieser noted that some brands have already started experimenting with the metaverse, such as Nike, which launched a virtual run that allowed participants to earn digital rewards.

“Brands are looking to the metaverse to create new and exciting ways to interact with their customers and build brand loyalty,” said Wieser. “The metaverse offers a unique opportunity for brands to connect with their audience in a new and innovative way.”

Some marketers are taking a more experimental approach to the metaverse, using it to test new ideas and see what works. Others are more focused on building long-term strategies for engagement in the metaverse.

“It’s important for brands to carefully consider their approach to the metaverse and to ensure that they are creating meaningful and relevant experiences for their customers,” said Wieser. “Brands should also be aware of the risks associated with the metaverse and take steps to ensure that they are protecting their customers’ data and privacy.”

Overall, the metaverse offers a unique opportunity for brands to connect with their audience in a new and innovative way. As the technology continues to develop, it is likely that we will see even more brands experimenting with the metaverse in the future.

The metaverse is a concept that is still in its early stages, but it has the potential to transform the way we interact with brands and each other online. As the technology continues to develop, it will be interesting to see how brands use it to create new and exciting experiences for their customers.

Can It Live Longer Than Second Life?

Some marketers are considering the metaverse as a way to extend the life of their brands, but it’s unclear how long the trend will last.

Brands are increasingly exploring the concept of a metaverse as a way to create a more immersive and engaging experience for their customers. The metaverse offers a unique opportunity for brands to connect with their audience in a new and innovative way, and some are already experimenting with the concept.

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## Business & Finance

### Intel Fills Lab With Old Tech to Test Security Flaws

Intel has filled one of its research labs with old technology to test security flaws in the devices that may have been overlooked during development. The company has been under scrutiny for security lapses that have enabled hackers to exploit vulnerabilities.

### Goldman Expands Benefits

Goldman Sachs has expanded its benefits to include unlimited paid time off for employees who are going through medical or family crises. The move comes as the company faced criticism for its handling of employees during the pandemic. The company also announced plans to increase its diversity and inclusion efforts.

### Microsoft CEO Sells Shares

Microsoft CEO Satya Nadella has sold $80 million worth of shares, according to regulatory filings. The sale comes as the tech giant continues to face criticism for its handling of workplace issues and diversity.

### lululemon Alleges Peloton Copied Designs

Lululemon has filed a lawsuit against Peloton, alleging that the fitness company copied its designs for leggings and bras. The lawsuit argues that Peloton's products are too similar to Lululemon's and that Peloton should not be allowed to sell them.

## Finance

### Stock Market

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### Mutual Funds

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### Recent News

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*The Wall Street Journal, November 30, 2021*
### BIGGEST 1,000 STOCKS

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### Dividend Changes

Dividend announcements from November 20:

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### NEW EC5-FRIENDLY DRILL / GOLD MINE TECHNOLOGY

Polished and robust, the new drill is designed to work well with advanced manufacturing techniques, significantly reducing emissions with more reduced air pollution, enabling more efficient and cleaner operations.

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FOR THE SOUTHERN DISTRICT OF NEW YORK

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**SUMMARIES OF PROPOSED SETTLEMENT & HEARING**

- All persons with claims against the American companies listed below are invited to read the summaries of proposed settlements before attending the hearing.

**PLEASE READ THIS NOTICE CAREFULLY: YOUR RIGHTS WILL BE AFFECTED**

BY A PROPOSED SETTLEMENT IN THIS COURT.

**THE LAW OFFICES OF**

**HORSTMANN & GINSBERG PC**

**ATTORNEYS FOR THE PLAINTIFFS**

**ATTORNEYS FOR THE DEFENDANTS**

**THE COURT APPROVED THIS PROPOSED SETTLEMENT**

on [Date]. The proposed settlement is subject to approval by the Court, which will hold a hearing on [Date] at [Time] at the United States District Court for the Southern District of New York, 201 Varick Street, New York, New York 10013. At the hearing, the Court will consider whether to approve the proposed settlement and the compensation to be paid to the Plaintiffs. The Court may approve the settlement even if it is not in the best interests of the Plaintiffs.

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### Dow Jones Industrial Average

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### S&P 500 Index

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### NASDAQ Composite

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### Major U.S. Stock-Market Indexes

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<td>185.34</td>
<td>185.34</td>
<td>0.00</td>
<td>0.26</td>
</tr>
</tbody>
</table>

### Late Trading

**Most active and largest movers among NYSE, AMEX, and Nasdaq:**

- **Health Care Fund:**
  - **U.S. Treasuries:**
    - **5-Year:**
      - **Treasury 5-Year Note:**
        - **Treasury 5-Year Note:**
          - **5-Year T-Note:**

**Most-actively traded in late trading**

- **Casinos:**
  - **Las Vegas Sands Corp.:**
    - **Las Vegas Sands Corp.:**
      - **Las Vegas Sands Corp.:**

### Trading Diary

**Volume, Advances, Declines**

- **Total volume:**
  - **13,694,000:**
    - **Volume:**
      - **13,694,000:**
        - **Volume:**
          - **Volume:**

### International Stock Indexes

<table>
<thead>
<tr>
<th>Region</th>
<th>Index</th>
<th>Yesterday's Close</th>
<th>Today's Close</th>
<th>Change (%)</th>
<th>YTD Return (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Asia</td>
<td>Nikkei</td>
<td>18,528.84</td>
<td>18,556.43</td>
<td>0.15</td>
<td>0.88</td>
</tr>
<tr>
<td>Europe</td>
<td>DAX</td>
<td>12,596.00</td>
<td>12,617.50</td>
<td>0.18</td>
<td>1.06</td>
</tr>
<tr>
<td>U.S.</td>
<td>S&amp;P 500</td>
<td>459.28</td>
<td>459.28</td>
<td>0.00</td>
<td>-0.13</td>
</tr>
</tbody>
</table>

### Percentage Gainers...

- **Most Active Stocks**
  - **Health Care Fund:**
    - **Pharmaceuticals:**
      - **Health Care Fund:**
        - **Pharmaceuticals:**
          - **Pharmaceuticals:**

### Percentage Losers...

- **Most Active Stocks**
  - **Health Care Fund:**
    - **Pharmaceuticals:**
      - **Health Care Fund:**
        - **Pharmaceuticals:**
          - **Pharmaceuticals:**

### Currencies & Commodities

- **Currency:**
  - **US$ vs,**
    - **Australian dollar:**
      - **Australian dollar:**
        - **Australian dollar:**

### CREDIT MARKETS

- **Corporate Borrowing Rates Yields**
  - **Government Bonds:**
    - **Government Bonds:**
      - **Government Bonds:**

### Commodities

- **U.S. Corn:**
  - **U.S. Corn:**
    - **U.S. Corn:**
      - **U.S. Corn:**

---

**Source:** The Wall Street Journal, Tuesday, November 30, 2021
**Cash Prices**

These prices reflect key market prices for a variety of natural “physical” commodities in the main currency of transaction and from the futures price on an exchange, which reflects what the commodity might be worth in a month or two.:

<table>
<thead>
<tr>
<th>Commodity</th>
<th>COL</th>
<th>MOL</th>
<th>DEC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Crude Oil, Light Sweet</td>
<td>1795.20</td>
<td>1801.50</td>
<td>1782.50</td>
</tr>
<tr>
<td>Gold, per troy oz</td>
<td>954.00</td>
<td>979.50</td>
<td>951.30</td>
</tr>
<tr>
<td>Silver, per troy oz</td>
<td>28.79</td>
<td>29.30</td>
<td>28.90</td>
</tr>
<tr>
<td>Copper, per troy oz</td>
<td>1.79</td>
<td>1.81</td>
<td>1.79</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Commodity</th>
<th>COL</th>
<th>MOL</th>
<th>DEC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wheat, Spring (CME)</td>
<td>1241.50</td>
<td>1272.50</td>
<td>1241.50</td>
</tr>
<tr>
<td>Corn, No. 2 (CME)</td>
<td>529.75</td>
<td>535.00</td>
<td>526.25</td>
</tr>
<tr>
<td>Barley, top quality (CME)</td>
<td>1.80</td>
<td>1.80</td>
<td>1.80</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Commodity</th>
<th>COL</th>
<th>MOL</th>
<th>DEC</th>
</tr>
</thead>
<tbody>
<tr>
<td>Soybeans, F.O.B., Argentina (CME)</td>
<td>20.25</td>
<td>20.25</td>
<td>20.25</td>
</tr>
<tr>
<td>Soybeans, F.O.B., Brazil (CME)</td>
<td>19.50</td>
<td>19.50</td>
<td>19.50</td>
</tr>
</tbody>
</table>

**Global Government Bonds: Mapping Yields**

<table>
<thead>
<tr>
<th>Country</th>
<th>Latest</th>
<th>Peak</th>
<th>Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>98.4700</td>
<td>98.4700</td>
<td>98.3450</td>
</tr>
<tr>
<td>New Zealand</td>
<td>100.0000</td>
<td>100.0000</td>
<td>100.0000</td>
</tr>
<tr>
<td>Japan</td>
<td>99.7600</td>
<td>99.7600</td>
<td>99.7600</td>
</tr>
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</table>

**Corporate Debt**

<table>
<thead>
<tr>
<th>Issuer</th>
<th>Latest</th>
<th>Peak</th>
<th>Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jeffers</td>
<td>1.9500</td>
<td>1.9500</td>
<td>1.9300</td>
</tr>
<tr>
<td>Li &amp; Fung International</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>Eastman Chemical</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>Bank of America</td>
<td>1.9500</td>
<td>1.9500</td>
<td>1.9300</td>
</tr>
<tr>
<td>World Bank</td>
<td>0.8280</td>
<td>0.8280</td>
<td>0.8060</td>
</tr>
</tbody>
</table>

**High Yield Issuance with the biggest price increase**

<table>
<thead>
<tr>
<th>Issuer</th>
<th>Latest</th>
<th>Peak</th>
<th>Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>Totaliss</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>Credit Agricole</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>HSBC Holdings</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>Barclays</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>Deutsche Bank</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
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<th>Valley</th>
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<tbody>
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<td>0.8280</td>
<td>0.8060</td>
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<td>0.8280</td>
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<td>0.8060</td>
</tr>
<tr>
<td>Deutsche Bank</td>
<td>0.8280</td>
<td>0.8280</td>
<td>0.8060</td>
</tr>
</tbody>
</table>

**Futures Contracts**

<table>
<thead>
<tr>
<th>Commodity</th>
<th>Delivery Month</th>
<th>Futures Price</th>
</tr>
</thead>
<tbody>
<tr>
<td>Corn</td>
<td>Feb 2022</td>
<td>5.0000</td>
</tr>
<tr>
<td>Soybeans</td>
<td>Feb 2022</td>
<td>12.2500</td>
</tr>
<tr>
<td>Wheat</td>
<td>Feb 2022</td>
<td>12.2500</td>
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**Borrowing Benchmarks**

<table>
<thead>
<tr>
<th>Benchmark</th>
<th>Latest</th>
<th>Peak</th>
<th>Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>LIBOR 1m</td>
<td>1.4900</td>
<td>1.5400</td>
<td>1.5300</td>
</tr>
<tr>
<td>LIBOR 3m</td>
<td>1.5300</td>
<td>1.5800</td>
<td>1.5700</td>
</tr>
<tr>
<td>LIBOR 6m</td>
<td>1.5900</td>
<td>1.6400</td>
<td>1.6300</td>
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</table>

<table>
<thead>
<tr>
<th>Benchmark</th>
<th>Latest</th>
<th>Peak</th>
<th>Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>Secured Overnight Financing Rate (SOFR)</td>
<td>0.0500</td>
<td>0.0900</td>
<td>0.0000</td>
</tr>
<tr>
<td>Three-Month Libor</td>
<td>1.4900</td>
<td>1.5400</td>
<td>1.5300</td>
</tr>
<tr>
<td>Eurodollars</td>
<td>1.5300</td>
<td>1.5800</td>
<td>1.5700</td>
</tr>
<tr>
<td>British Banker’s Acceptance</td>
<td>1.5900</td>
<td>1.6400</td>
<td>1.6300</td>
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</table>

**Global Interest Rates**

<table>
<thead>
<tr>
<th>Country</th>
<th>Latest</th>
<th>Peak</th>
<th>Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>New Zealand</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>Japan</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
</tbody>
</table>

**Notes on data:**

U.S. consumer price index for March 2022.

Wheat, Spring (CME) 9%-Pro Mnpls-U.

Corn, No. 2 (CME) F.O.B. Point U.S.

Barley, top-quality (CME) F.O.B. Point Manhattan.

Six month interest rate for U.S. Treasury bonds.

Pork Bellies, 12-14 lb Mid-US.

Cheddar cheese, blk, Chicago.

DTCC GCF Repo Index.

U.S. Dollar Index.

Indices are Tullett Prebon rates as of November 10, 2021.

**Key Interest Rates**

<table>
<thead>
<tr>
<th>Country</th>
<th>Latest</th>
<th>Peak</th>
<th>Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>New Zealand</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>Japan</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
</tbody>
</table>

**Bonds**

<table>
<thead>
<tr>
<th>Country</th>
<th>Latest</th>
<th>Peak</th>
<th>Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>Australia</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>New Zealand</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
<tr>
<td>Japan</td>
<td>1.1800</td>
<td>1.1800</td>
<td>1.1600</td>
</tr>
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</table>

**Index Futures**

<table>
<thead>
<tr>
<th>Index</th>
<th>Latest</th>
<th>Peak</th>
<th>Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>S&amp;P 500</td>
<td>4522.80</td>
<td>4522.80</td>
<td>4447.70</td>
</tr>
<tr>
<td>Nasdaq Composite</td>
<td>15387.00</td>
<td>15387.00</td>
<td>14913.80</td>
</tr>
<tr>
<td>Dow Jones Industrials</td>
<td>33975.00</td>
<td>33975.00</td>
<td>33009.50</td>
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</tbody>
</table>

**Tracking Bond Benchmarks**

<table>
<thead>
<tr>
<th>Benchmark</th>
<th>Latest</th>
<th>Peak</th>
<th>Valley</th>
</tr>
</thead>
<tbody>
<tr>
<td>Ten-Year Treasury Bond (CME)</td>
<td>118.00</td>
<td>118.00</td>
<td>117.00</td>
</tr>
<tr>
<td>Ten-Year Treasury Note (CME)</td>
<td>118.00</td>
<td>118.00</td>
<td>117.00</td>
</tr>
<tr>
<td>20-Year Treasury Bond (CME)</td>
<td>118.00</td>
<td>118.00</td>
<td>117.00</td>
</tr>
<tr>
<td>20-Year Treasury Note (CME)</td>
<td>118.00</td>
<td>118.00</td>
<td>117.00</td>
</tr>
</tbody>
</table>

**Notes on data:**

Source: Federal Reserve. Bloomberg Barclays Index, Inc. P野

Source: Federal Reserve. Bloomberg Barclays Index, Inc. P野

Source: Federal Reserve. Bloomberg Barclays Index, Inc. P野

Source: Federal Reserve. Bloomberg Barclays Index, Inc. P野
Turkey's Lira Crisis Exposes Key Fault

**MARKETS**

Reliance on imported oil and gas is painful when energy prices seriously fluctuate.

**Bloomberg News**

Turkey's currency crisis has exposed a key weakness in its economy even as the country tries to improve its image: its inability to diversify its energy supply. The lira's recent plunge has exposed Turkey's reliance on imported oil and gas, and the country is facing challenges in diversifying its energy mix.

**The Wall Street Journal**

Turkey's lira crisis has exposed a key weakness in its economy even as the country tries to improve its image: its inability to diversify its energy supply. The lira's recent plunge has exposed Turkey's reliance on imported oil and gas, and the country is facing challenges in diversifying its energy mix.

**Bloomberg**

Turkey's energy situation is exposed as the lira crisis continues. The country is heavily dependent on imported oil and gas, and the recent lira depreciation has added to its energy costs. Turkey's energy situation is exposed as the lira crisis continues. The country is heavily dependent on imported oil and gas, and the recent lira depreciation has added to its energy costs.

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**Reuters**

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**Bloomberg**

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Dorsey Pulls Back at Twitter

Giving up the role of CEO is the right move, but that doesn't mean the company's problems are solved.

The company’s targeted presentation of Twitter’s Q4 2020 earnings call, as the company faces challenges in handling its "electrified" vehicles, including its "drone technology" that uses a gasoline engine to recharge a Li-ion battery. This may provide Twitter with a decisive tool in its competition with other social media giants, according to the company’s Q4 2020 earnings call.

Some analysts believe Twitter could still see a rally while the odds are once again on its side.

In summary, the current situation at Twitter appears to be quite pessimistic for those who expect a lot of money per share.

The company’s earnings report for the third quarter of 2020 showed a 50% decline in revenue, and analysts predict a further decline in the fourth quarter. Twitter’s CEO, Jack Dorsey, said the company is working on ways to increase its monetization and engagement on its platform.

Twitter’s stock price has fallen dramatically since its initial public offering in 2013, and many analysts believe the company may need to come up with a new business model in order to attract investors.

However, Twitter’s CEO, Jack Dorsey, remains optimistic about the company’s future, saying that they are making progress on their goals. He noted that Twitter’s efforts to attract new users and increase engagement are starting to show results.

Twitter's new CEO, Parag Agrawal, will take the reins on October 1, and Dorsey himself highlighted the importance of the company's success moving forward.