


Secretary-General's video message to the Club de Madrid Annual Policy Dialogue 2026

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Statements | António Guterres, Secretary-General

Excellencies,

Distinguished participants,

It is a pleasure to address the Club de Madrid Annual Policy Dialogue on your 25th anniversary.

The Club de Madrid provides an essential space for leadership and reflection in this period of growing fragmentation.

I commend your focus on a defining challenge of our time: how we govern and deliver global public goods.

Our world faces a paradox.

The challenges confronting humanity are more interconnected than ever.

This includes rising inequality, digital disruption, climate breakdown, and pandemics.

Yet systems of cooperation are more divided, more limited, and less trusted.

Through the Pact for the Future, the Member States of the United Nations recognized the need for more inclusive and networked global cooperation.

That means:

Strengthening multilateral institutions so they reflect the world of today – not least the UN Security Council;

Ensuring that developing countries have a greater voice and representation in global decision making;

Aligning global action with national and local delivery – so commitments translate into real impact in people's lives.

And rethinking how we finance global public goods.

The Pact calls for unlocking financing in shared priorities, addressing the debt burdens of developing countries, and reforming the international financial architecture so developing countries have the support and representation they deserve.

In the end, your dialogue is really about restoring trust – and the Club de Madrid's work is central to that effort.

You bring political experience together in the quest for practical, workable solutions.

Let us seize this moment to ensure that global public goods are delivered at the scale and speed our world demands.

Thank you.

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